



**SOLENT
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Solent Local Enterprise Partnership
Meeting of the Board to be held on Friday 25 September 2015
10.00am - 2:00pm at ABP Southampton

PART A Strategy session (10.00 am – 12.00 pm)

‘Delivering Local growth - ‘Where next for Solent Local Enterprise Partnership?’ to include:

- Scene setting to include update on the Solent economy and Review of Strategic Economic Plan and discussion session on strategic direction for the next 2-3 years – Anne-Marie Mountifield (25 mins)
- Local growth, devolution and the role of Local Enterprise Partnerships – presentation by PWC (25 mins)
- Facilitated board discussion (60 mins)
- Summary and next steps (10 mins)

The board meeting will follow

Item	Title	Time
1.	Welcome and Introduction	12:15-12:25
2.	Apologies for absence	
3.	Minutes of meeting held on Friday 10 July 2015	
4.	Matters Arising and declarations of interest	

5.	Executive Update - to include <ul style="list-style-type: none"> • Local Growth Deal update and update on all schemes • ESIF update • RGF and EOP funding schemes 	12:25 – 13.15
6.	Presentation from Heathrow Airport	13.15 – 13.45
7.	Any Other Business <ul style="list-style-type: none"> • Verbal update on Innovation panel • Verbal update on Solent Land and infrastructure Board (SLIB) work 	13.45 – 13.55
8.	Date of next meeting and meeting close	13.55 – 14.00

25.9.15

Strategy Session

Board Briefing Paper

Title: Briefing paper for Solent LEP Board Strategy Session
Date: 25 September 2015
Purpose: For information

1. Introduction

A major devolution of power and resources from Whitehall to local areas is taking place across the country with the government determined to put local people who know their area best in control of setting their own course.

Places are being encouraged to come forward with ambitious proposals to devolve powers they need to grow their local economy and to help their cities, towns and villages thrive. 38 areas have come forward with propositions. The full list of areas submitting proposals for devolution deals is below. It includes areas who have already agreed deals seeking further devolved powers. Besides the proposals listed below, government also received a number of other representations and letters of support related to devolution, all of which will be considered carefully.

Devolution deals that have been agreed across the country or that are under development can be accessed via the following web link;

<https://www.gov.uk/government/news/landmark-devolution-bids-submitted-from-right-across-the-country>

Table 1 Full list of devolution proposals received on 4 September

1	*Aberdeen
2	*Cardiff
3	Cheshire and Warrington
4	Cornwall
5	Cumbria
6	Dorset
7	'D2N2' – Derbyshire, Derby, Nottinghamshire and Nottingham
8	*Edinburgh
9	Gloucestershire
10	Greater Brighton
11	Greater Essex
12	Greater Lincolnshire

13	Greater Manchester
14	Greater Yorkshire
15	Hampshire & Isle of Wight
16	Heart of the South West
17	Herefordshire
18	Hull, Yorkshire, Leeds City Region and the Northern Powerhouse
19	*Inverness & Highland City
20	Leeds City Region
21	Leicester and Leicestershire
22	Liverpool City Region
23	London
24	Norfolk
25	Northamptonshire
26	North East
27	Oxfordshire
28	Sheffield City Region
29	Surrey, West Sussex & East Sussex
30	Swindon
31	Suffolk
32	Tees Valley
33	Telford & Wrekin
34	West Midlands
35	West of England
36	Wiltshire
37	Worcestershire
38	York, North Yorkshire and East Riding

2. Solent LEP Strategic economic Plan and linkages to emerging devolution proposal

Transformational change lies at the heart of the Solent Growth Strategy. The Solent has the power to inspire, to innovate and to flourish, but to achieve our potential we need to build on our strengths and tackle the barriers to growth. To date the partnership that makes up the Solent LEP has been united on the need for transformational change and arrangements have worked very effectively delivering the Solent Growth Deal, Regional Growth fund programmes and the Enterprise Zone, with strong local buy-in and delivery commitment. It builds on the success in securing the City Deal, our role in directing European Union funding for our area and the recently announced Solent Growth Deal.

To date the SEP has a stated aim is to create jobs and growth for the Solent. We have therefore focused very firmly on those activities that will make the greatest impact and create the best conditions for growth, including;

- Unlocking sites for housing and employment

- Improving our connectivity within the Solent and beyond
- Stimulating and supporting innovation
- Improving the skills and talent of our current and future workforce
- Supporting business growth through access to resources and advice
- Supporting our key strategic sectors.

Our Growth Strategy has been further enhanced by series of new and ground breaking collaborations which seek to improve our connectivity, release land for economic use and maximise the return on public sector investments. New arrangements with Network Rail, the Department of Transport, Highways England and the Cabinet Office has will put us at the forefront of developing new and creative solutions to local needs. Similarly devolution of skills funding (capital and revenue) from the SFA and agreement of new funding flexibilities have also paved the way to further asks for more devolved responsibility in this area.

As we move forward we face new challenges around productivity and growth. This is set out in the performance update produced by Oxford Economics and included the presentation to the board. Unlocking growth and improving productivity is a key challenge for the Solent LEP area which unlike the rest of Hampshire has productivity levels in the traditional urban core and cities below the UK average. This is best summarized as follows:

- a. **Transport has a vital role to play** in the area by bringing businesses and people closer together and fostering the agglomeration economies that make our two cities of Portsmouth and Southampton work. Transport will connect people to jobs and products to markets and, it underpins the supply chains in key industries (such as marine and maritime, advanced manufacturing and aerospace) and the logistics networks in our area. Given the location of our global gateways it is also fundamental to domestic and international trade that goes through the Port of Southampton. The connectivity, condition and capacity of our transport network is therefore critical for productivity.
- b. **Housing** also has a vital role to play. The UK has been incapable of building enough homes to keep up with growing demand. In the Solent area the market is challenging when viewed from the perspective of new supply, availability and affordability. There is a serious and chronic shortage of housing and steps are being taken to address this with delivery of new housing featuring very prominently in the Solent SEP. Notwithstanding this we need to do more as it is affecting productivity and restricting labour market flexibility, with many businesses simply unable to fill vacancies and many areas of the health and social sector reporting skills shortages as they struggle to recruit key workers.
- c. Traditionally productivity growth in the Solent has gone hand in hand with rising human capital, as more people have become educated, and to a higher level. However, the area suffers from several weaknesses in its **skills base** that have contributed to the widening of the productivity gap. We perform poorly on intermediate professional and technical skills (particularly in STEM), It is imperative that the Solent addresses these shortfalls if productivity is to improve.
- d. New and innovative ways of working will also be important to delivering our growth ambitions and here **digital infrastructure** is vital. With the roll out of superfast broadband in the area, the super connected cities programme and the LEP digital capability initiatives for business it is improving, but there are still too many businesses hampered by slow connections, and households who cannot play their full part in the digital economy.

- e. In addition addressing the fragmentation in **the business support and innovation** landscape at the local and national level is critical. Consolidating funding schemes (offered through BIS) with similar aims and ensuring that the interface to businesses and universities/academics seeking support for collaborative R&D is as simple as possible will remain a top priority and an absolute necessity if we are to unlock the potential of our universities and their knowledge assets. Providing pump-prime funding to stimulate the development of high quality research collaborations with critical mass and sustainability will also be a core component in improving productivity levels.
- f. The Solent is home to **3 world class universities and a very strong FE base** and this represents an important competitive advantage, as technological change continues to increase demand for higher skilled roles in our area. The creation and application of new ideas is critical for our long-run productivity growth. The Solent benefits from strong links between universities, FE and industry, but there is still more we can do in commercialising discoveries made in the research base and in ensuring the diffusion and adoption of these discoveries and we could perform better on SMEs introducing product or process innovations

We should therefore be seeking to refresh our Strategic Economic Plan and through devolution and future local growth deals to agree a deal alongside our partners that can tackle to barriers to productivity by;

- Supporting the development of a **highly skilled workforce**, with employers in the driving seat; and
- **Supporting Solent universities** in increasing their collaboration with industry and commercialising research; and
- Delivering new **housing** by unlocking key sites; and
- Establishing a **modern transport system** that is sustainable and has a secure future; and
- Delivering improved **digital infrastructure** and reliable and high quality fixed and mobile broadband connections.

3. Summary

The area covered by the Hampshire and Isle of Wight (HIOW) is one of many areas coming forward with a devolution proposal. The HIOW partners include Hampshire County Council, eleven district councils, the two cities and the Isle of Wight Council together with the two LEPs in the area; Solent LEP and Enterprise M3. Work has been undertaken to produce prospectus for devolution and this was submitted (on 4th September 2015) and the Solent Local Enterprise Partnership added its support to a Hampshire and Isle of Wight Devolution Prospectus which seeks to devolve additional powers from Whitehall to the local area.

The prospectus, which has been submitted to Government as part of the 2015 Spending Review, focuses around four key themes: boosting business and skills for work; accelerating housing delivery; investing in infrastructure; and transforming public services. Partners across Hampshire and the Isle of Wight are committed to supporting the Government in their ambition to deliver devolution of power within England, providing local leaders more opportunity to drive efficiencies by bringing budgets and powers closer to the point of use. The prospectus can be accessed via the following link:

http://solentlep.org.uk/uploads/documents/Hampshire_and_Isle_of_Wight_Devolution_Prospectus_Sep

[tember 2015.pdf](#)

The Board will be asked to consider these developments and this should be used to inform;

- a discussion on the role of the LEP in the new national context and locally within the proposed HIOW devolution structure; and
- the direction of travel for the SEP refresh; and
- our approach to future local growth deal opportunities.

The board will also receive a presentation from PWC setting out the national context and the following background context is provided in;

- ***Delivering Growth – Where next for LEPs***, published June 2015 and the full report can be accessed at; <https://smithinstitutethinktank.files.wordpress.com/2015/06/the-future-of-leps.pdf>
- ***Delivering the decentralisation dividend*** published July 2015, and the full report can be accessed at; <http://www.pwc.com/gx/en/industries/government-public-services/public-sector-research-centre/united-kingdom/delivering-decentralisation-dividend.html>

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Strategy Session

LEP Board Presentation



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LEP Board Strategy session

25 September 2015



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KEY OBJECTIVES

- **To set the framework for the future direction for Solent LEP**
- **To set the parameters for Strategic Economic Plan refresh**





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Context



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Future direction - Policy and economic landscape

- Refresh of Economic modelling, review of key areas including skills strategy, SMMSG update and newly commissioned work
- Spending review
- The UK productivity plan
- Local growth deal and devolution



Future direction - Policy and economic landscape

Work underway which will inform future direction and SEP update including:

- SMMSG Review (complete)
- Skills strategy review (complete)
- Year end review (expected November 2015)
- New commissions – Employment waterfront report published September 2015 and Transport Infrastructure plan – due October 2015)
- OE Economic modelling

However we also need to look at wider economic and policy landscape

- Local growth and devolution/decentralisation (including the local growth deal)
- HIOW Devolution prospectus
- LEP Geography





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Productivity and Growth in the Solent



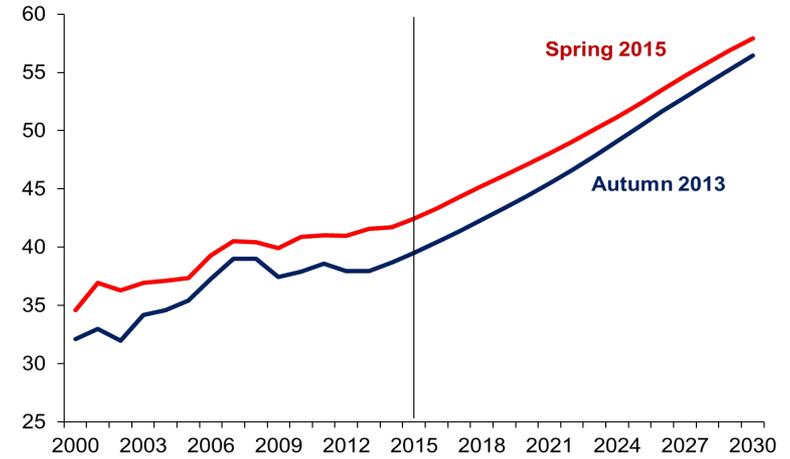
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Productivity – expected improvement weaker than hoped

- Strong economic growth has been supported by jobs not productivity
- Higher productivity in Solent due to statistical revisions, but lower growth
 - 2014-20
 - Spring 2015 2.0%
 - Autumn 2013 2.3%
 - 2014-30
 - Spring 2015 2.1%
 - Autumn 2013 2.4%
- Solent 12% below the South East average and 5% below the UK average. Little change expected over the forecast period

Solent productivity

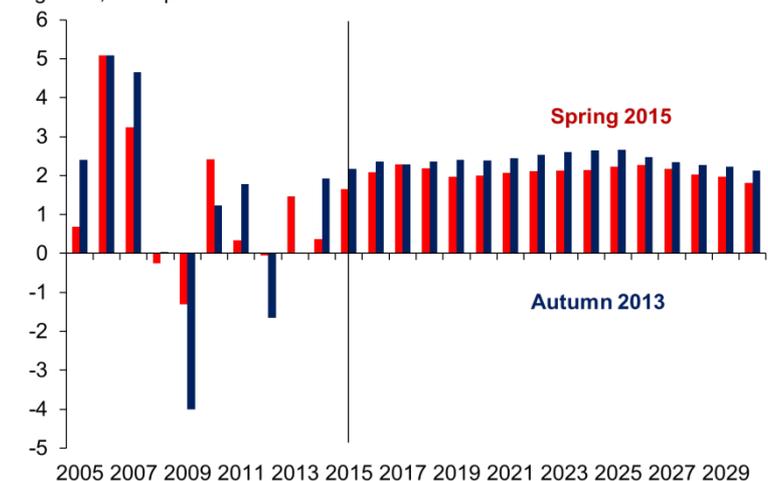
£ thousands, 2011 prices



Source : Oxford Economics

Solent productivity

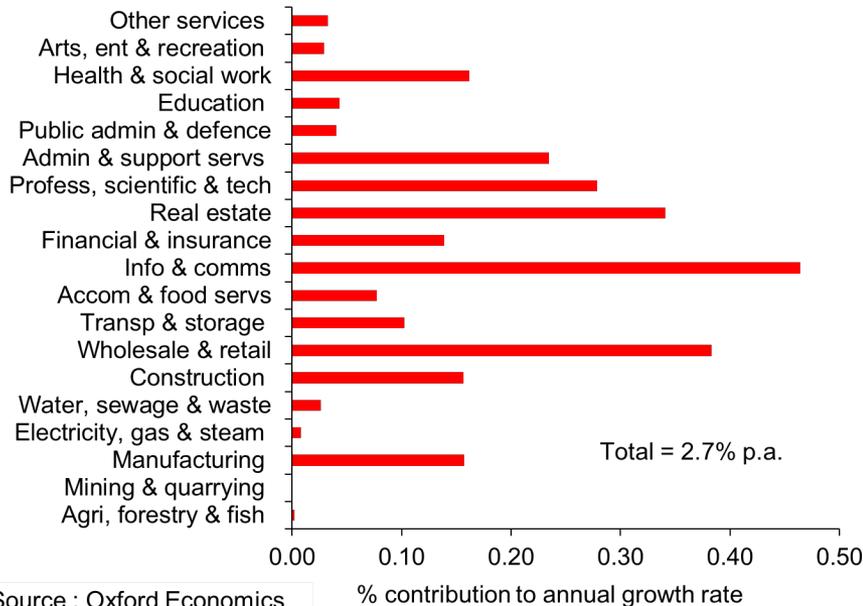
% growth, 2011 prices



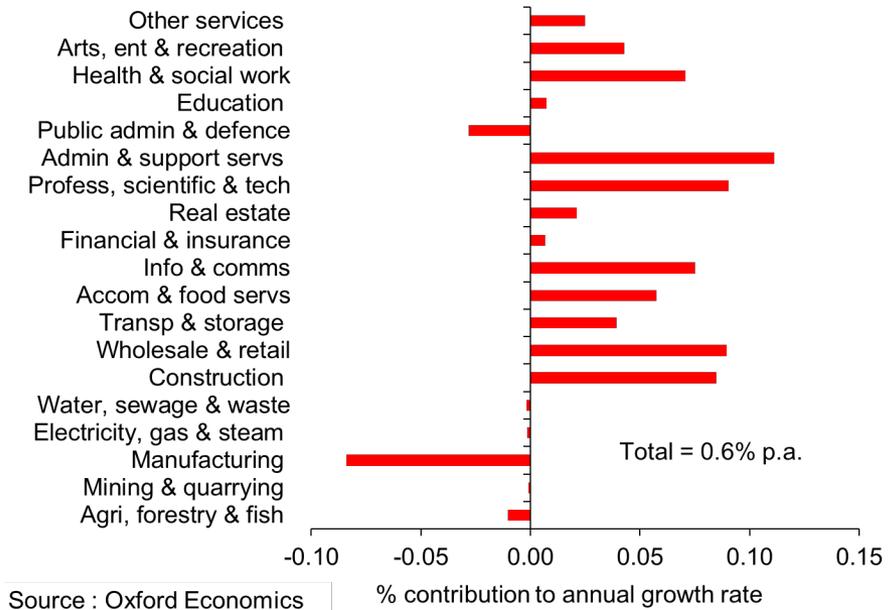
Source : Oxford Economics

Growth led by private services

Solent GVA 2014-30



Solent employment 2014-30

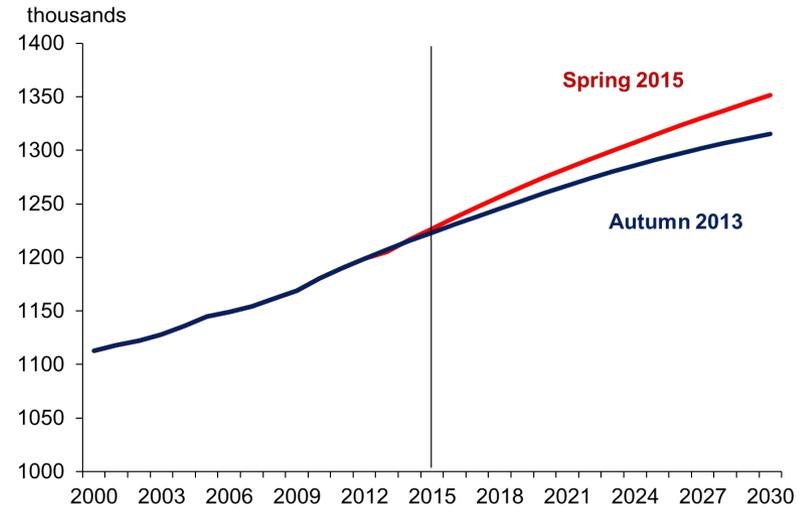


- Growth led by private services, especially for employment
- Rising manufacturing GVA achieved with fewer workers
- Public sector weakness most acute for public administration, mainly over the next five years.
- Demographic developments increase demand for frontline services, especially health

Population – will more jobs require more people?

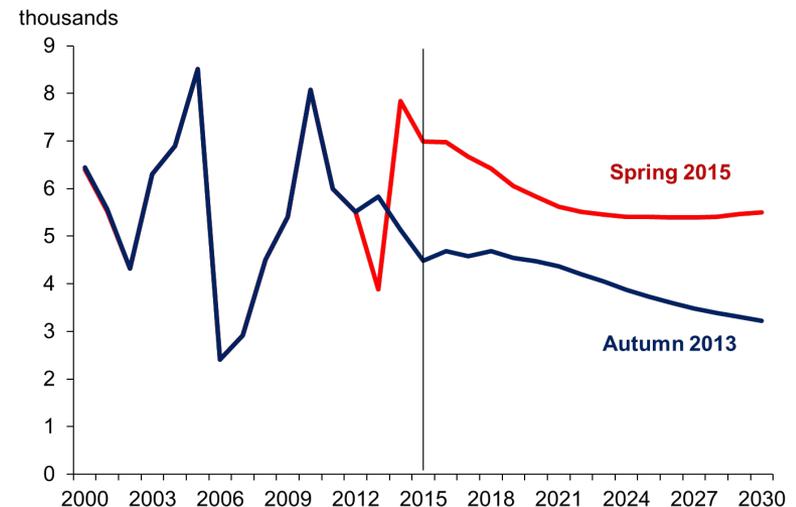
- Upgrade to employment forecast means higher net migration and population
- Solent population
 - 2014-20
 - Spring 2015 0.8% 58,200 people
 - Autumn 2013 0.6% 44,500 people
 - 2014-30
 - Spring 2015 0.7% 134,900 people
 - Autumn 2013 0.5% 99,800 people
 - Solent population in 2030
 - Spring 2015 1,351,300
 - Autumn 2013 1,315,500
 - Difference 35,900
- Implications for housing, demand for public services and transport
- Despite low unemployment, could additional jobs be filled by existing (non-employed) residents rather than migrants?

Solent population



Source : ONS / Oxford Economics

Solent net migration



Source : ONS / Oxford Economics

Implications of the revised forecast for the Solent LEP targets

- The Preferred Growth Scenario set some headline targets for 2020 (based on autumn 2013 baseline forecast)
- An additional 15,500 jobs above baseline & increasing employment rate from 78% to 80%
 - **Should we be more ambitious?**
- GVA growth to rise to 3.5% pa
 - GVA growth target remains challenging, because...
- An increase in productivity of £6,500 (including baseline growth)
 - Spring 2015 baseline forecast has a productivity improvement of £5,300 by 2020 at an annual rate of 2% per year. This would need to be boosted to c2.6%
 - **Boosting productivity is the key challenge**



The productivity puzzle

- Why has productivity growth been so weak since 2008?
 - Collapse in investment (lack of finance / demand / business confidence)
 - Strong labour supply growth, low wages
- How can we improve productivity – the million dollar question
 - Invest in the supply side of the economy – **infrastructure, broadband, transport, skills**
 - Evidence shows a strong positive **relationship between skills and productivity**
 - **Innovation and R&D** can have considerable direct impacts on firms, and indirect impacts through spill-overs
 - **Sector growth** matters
- Will faster productivity growth lead to stronger GVA or weaker employment growth?



The productivity puzzle and the HMT productivity plan

The drivers of productivity for all are well understood: a dynamic, open enterprising economy supported by long-term public and private investment in infrastructure, skills and science. Future strategy framework for the LEP needs to be built around the following pillars:

- **encouraging long-term investment** in economic capital, including infrastructure, skills and knowledge; and
- **promoting a dynamic economy** that encourages innovation and helps resources flow to their most productive use.



Growth and productivity and HIOW Devolution prospectus

- The government has received [38 bids for devolved powers and controls on a varying scale.](#)
- HIOW proposal was submitted on 4 September 2015
- Does it deliver the productivity improvements needed in the Solent ?
- Interface between LEP Local growth deal and HIOW devolution deal (if agreed by Government)





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Solent LEP - the role of the LEP in a new National context



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Strategy Session

PWC Board Presentation

Solent Local Enterprise Partnership

The role of the LEP in a new national
context

September 2015

The Decentralisation journey....



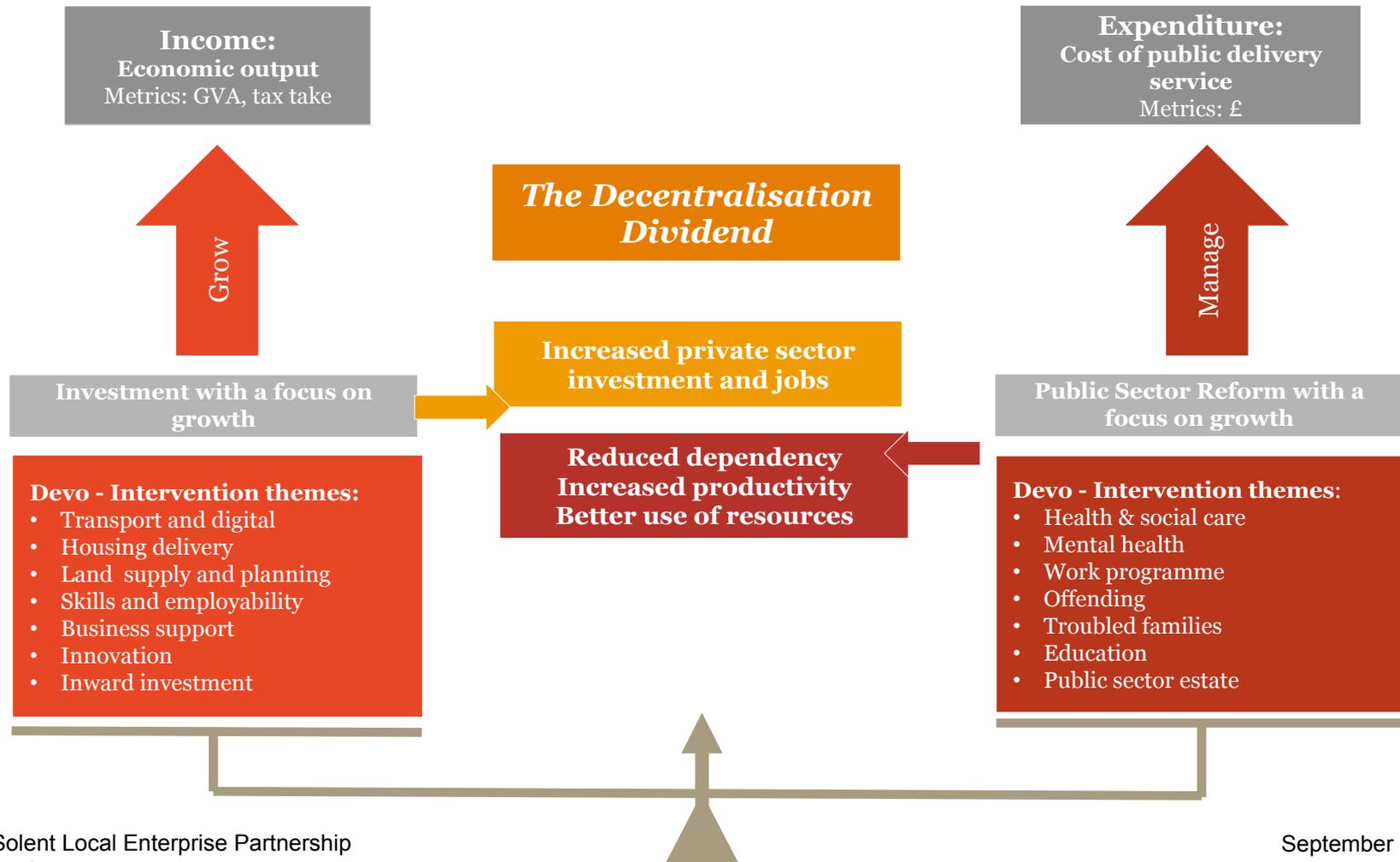
Delivering decentralisation: Devolution Deals

38 devolution deal proposals submitted on 4th September to Treasury ahead of Spending Review



Decentralisation ambition – growth & reform

The challenge for Devo Deals - Demonstrating the benefits of devolution – why local is better:



LEPs role in devolution deals and Combined Authorities?

Public and private sector working together to:

- Identify what devolved funding and powers are needed to deliver further growth for their region;
- Continuing to build on the City Deals and Growth Deals being delivered by LEPs to date;
- Developing plans and investment strategies to deliver devolution programmes whilst maintaining pace of delivery on existing LEP programmes;
- Providing LEP input to Combined Authority functions;
- Prioritise investments and resource to have greatest impact on agreed outcomes.

Challenges and opportunities for LEPs

Devolution agenda - Various degrees of involvement, depending on focus of devolution proposals – on the economic development interventions and public sector reform spectrum;

Geography – devolution proposals and combined authority geographies do not always match LEP geography. Greater collaboration required;

Funding - Question over how RGF, Growing Places, Local Growth Funds, are included in new investment plans which will need to include new devolved funding sources and financing mechanisms;

Decision making and influence – how will decisions on this wider investment strategy be made? How will prioritisation of investments be made?

Governance – role of LEPs on Combined Authority Boards – voting members or observers?

Benefits to LAs of full engagement with the LEP?

- Greg Clark clear that local businesses needed to play a key role as power is devolved from Whitehall.....

“These partnerships you created between local businesses and local government have been a phenomenal revolution. And this has completely changed the way investment and growth is done in this country. You have worked together to create economic growth and jobs and we want to see more of this. There is now much more collaboration between business and local authorities, which is vindication that the model works. As such no devolution deal will be signed off unless it is absolutely clear Local Enterprise Partnerships will also be at the heart of arrangements.”

- Local Growth Funding to continue to be allocated to LEPs;
- LEPs key to understanding local skills gaps holding back productivity and growth. Key role in shaping skills programmes, business support services, infrastructure investment, inward investment and supply chain initiatives;
- Help in prioritising investment required to generate economic growth.

Tough questions....



.....for Local Enterprise Partnerships

- Can the LEPs keep their differences and continue to develop at different speeds?
- Are there too many LEPs, and if so how might they merge?
- Do the LEPs have the capacity and capability they need to deliver on their plans?
- What new funding tools (and freedoms) would help LEPs become more self-reliant?
- Do LEPs really need more powers, and if so, what should they be?
- How can the LEPs better connect with national policies and big national infrastructure projects?
- How can the LEPs ensure they maintain a strong private sector voice?

Tough questions....

.....for Government

- Can Whitehall let go and sign up to a truly single funding pot?
- What will it take to get central government departments to be more joined-up on local growth?
- Where is the relationship with local government heading?
- Will Combined Authorities change the city-region LEPs, and what will this mean?
- How can the LEPs be made more accountable for the decision-making and delivery of public funds?
- What extra responsibilities should the LEPs take on?



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LEP Board Meeting

Item 3: Notes of July Board Meeting



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Solent Local Enterprise Partnership Meeting of the Board of Directors

Held on Friday 10th July 2015

08:00 - 10:00

At QinetiQ, Portsdown Technology Park

Present	In Attendance
Gary Jeffries (Chairman)	Marc Griffin
Jonathan Bacon	Richard Jones
Brian Johnson	Nicola Simmons
Donna Jones	Diarmid Swainson
Simon Letts	Chris Ward
Keith Mans	
Anne-Marie Mountifield	
Don Nutbeam	Apologies
Jan Ward	Chris Allington
Seán Woodward	Stuart Hill
	Russell Kew
	Dave Lees
	Nick Ridehalgh

Item		ACTION
1.	Welcome & Apologies Gary Jeffries welcomed everyone to the meeting. Stuart Hider, Programme Director, Maritime Systems welcomed all to QinetiQ and introduced Sarah Kenny, Managing Director - Maritime who provided an overview of QinetiQ. Gary Jeffries congratulated and welcomed Brian Johnson as the newly elected B Director to the Board. Brian Johnson has been supporting the Solent LEP in his role as Chair of the SMMSG.	
2.	Apologies Apologies were noted from Chris Allington, Stuart Hill, Russell Kew, Dave Lees and Nick Ridehalgh.	
3.	Minutes of meeting held on 15th May 2015 These were AGREED from the previous meeting and signed by Gary Jeffries.	

<p>4.</p>	<p>Matters arising and declarations of interest</p> <p>At the previous meeting, the Board asked for the Executive to engage with Highways England. The Executive have met with Highways England on a couple of occasions and have arranged for them to attend the November Board meeting.</p> <p>Declarations of Interests</p> <p>Jonathan Bacon - Non pecuniary interest in the Solent Gateway Scheme.</p> <p>Simon Letts - Non pecuniary interest in the Solent Gateway Scheme.</p> <p>Seán Woodward - Non pecuniary interest in Fareham/Gosport multiyear programme</p> <p>Don Nutbeam - Direct interest in The Centre for Cancer Immunology</p>	
<p>5a.</p>	<p>Executive Update</p> <p>Anne-Marie Mountifield took the paper as read and highlighted the following areas and decisions in the paper:</p> <p><u>Inward Investment</u></p> <p>There was a plan to pool a number of resources across partners to establish an integrated inward investment entity for the Solent. Local Authority (LA) partners have advised that they are now responding to an emerging opportunity to secure additional funding through EU ESIF programmes which is focusing on SMEs. UKTI have also undertaken a review of their activity and are moving away from FDI targets to growth targets linked to jobs/productivity and they are working on plans with each LEP area.</p> <p>It was recognised that the LEP would need to put in places a resource to work with UKTI and LA partners going forward and also to ensure that the board was in a position to take forward the strategy. The Board AGREED to the establishment of an Inward Investment manager post as set out in the paper.</p> <p><u>Remuneration Committee</u></p> <p>The Board AGREED the Terms of Reference of the remuneration committee</p> <p><u>Dowling Review</u></p> <p>The Dowling Review highlights that there are many successful business - university collaborations, but it makes it clear that the UK is not reaping the full potential provided by the opportunity to connect innovative businesses with the excellence in the UK's academic base. The review also covers a number of thoughts on the future roles of LEPs. The review makes 32 recommendations to Government. A discussion followed on a Southern Powerhouse opportunity and the 4 University Enterprise Zones announced in the Budget this week. This will be discussed further at the strategy away day.</p>	

	<p><u>LEP Board Strategy day</u></p> <p>The Board AGREED the format for the forthcoming strategy away day and AGREED the updated forward plan.</p> <p><u>Local Growth update</u></p> <p>The Solent LEP was awarded £40.3m under the Local Growth Deal 2015/16 with £42.3m of expenditure planned. £39m has now been contracted with signed contracts returned. A status update was provided and the Board noted that the expenditure profile for 15/16 has been updated and that there was a residual of unallocated funds as a result.</p> <p>The Board AGREED to reallocate the unallocated funds to the Isle of Wight Centre of Excellence project to reduce the Growing Places Fund exposure down to £1,462,000.</p> <p>More detailed updates were provided on the following:</p> <p>a. <u>Solent Growth Deal Future Pipeline – Skills and Innovation programme projects</u> 4 projects have been received at the Solent LEP (3 skills proposals and 1 innovation proposal from the University of Southampton and the interest from Don Nutbeam was noted – see item 4), 3 as detailed business cases and 1 as an outline business case. These will be put through due diligence and considered by the relevant delivery panels. The outcome of this will be reported to the Board at the next meeting.</p> <p>b. <u>Solent Growth Forum</u> The Forum had a discussion at their meeting on 9th June 2015 on the importance of raising productivity to support sustainable economic growth and making the most of resources in the Solent area. The Forum was keen that the LEP Board took account of skills and research and development in supporting higher level skills. There needs to be an awareness of upskilling existing employees and retraining at all levels as individuals move through their careers.</p> <p>A number of speculative projects have been submitted to the Solent LEP that can support local growth. The Solent Growth Forum proposed that a call for Expressions of Interest is issued generally to inform the development of the project pipeline. The Board AGREED to this and noted that the executive would issue an initial call in early September, inviting organisations to respond. The outcome of this first call would be reported to the Board in November.</p>	
5 b	<p><u>Solent Gateways</u></p> <p>A new business case for the Solent Gateways project was submitted to the LEP Executive on 18th June 2015 and due diligence has now been completed.</p> <p>Simon Letts and Jonathan Bacon withdrew from the discussion and board decision on this item due to their interest in the matter (See item 4)</p> <p>There was a wide ranging discussion on the project and the outcome of the due diligence</p>	

	<p>was fully considered. On this basis:</p> <p>The Board AGREED that the Solent Gateways project has the potential to proceed in 2015/16 subject to the outcome of the consultation and completion of a number of actions and the submission of an updated spend and delivery programme. This should confirm whether the requested spend that can be achieved in 2015/16; and</p> <p>The Board also:</p> <p>AGREED to Delegate authority to the Executive to finalise a scheme profile by 30th September, 2015; and</p> <p>AGREED to publish the Solent Gateways Business Case for an eight week consultation from Monday 13th July 2015.</p> <p>The board asked the executive to provide a further progress update (including the outcome of the consultation) at the next meeting.</p> <p>Simon Letts and Jonathan Bacon re-joined the meeting.</p>	
<p>6. Finance Update</p>	<p>The board considered the financial reports including the outturn position for 2014/15 and the budget for 2015/16 as well as future year financial forecasts. These reports had been considered by FFPMG in detail and were now coming forward for board approval.</p> <p>Chris Ward advised that the final outturn for 2014/15 was £10,386,500 versus a budget of £15.3m, giving an under spend of £4.9m for 2014/15. This was due to project delivery continuing into the following year and it was agreed to re profile this expenditure into 2015/16.</p> <p>The Board NOTED the financial forecasts and budget report and AGREED</p> <ul style="list-style-type: none"> • The final outturn for 2014/15; and • The budget for 2015/16 <p>There was also an update on the RGF schemes and it was noted that final accountants reports were being prepared for submission to BIS. The Board AGREED to delegate responsibility to the LEP Chief Executive to agree the reports and sign the representation letters for each of the four Regional Growth Funds currently under audit.</p> <p>The Solent LEP financial monitoring risk register was also discussed and given that there is no real certainty on the Growth Deal and Government Policy Change beyond 2015/16 these items remain a high risk. A more detailed risk register is reviewed at FFPMG meetings.</p>	
<p>7. Annual Report from the SMMSG - Brian Johnson</p>	<p>Brian Johnson presented to the Board as follows:</p> <ul style="list-style-type: none"> • Introduction • Achievements - Land Rover BAR team base, National Large Structures Composite Centre (NLSCC) feasibility study, Waterfront Employment sites study 	

	<p>A discussion on the NLSCC followed and the need to remind Government of the importance of this project.</p> <ul style="list-style-type: none"> • Success • Achievements & Outputs - Centre for Maritime Intelligent Systems, DGP SME fund launched, UK Investment Tour briefing, responded to a range of consultations • Waterfront Employment Sites Study - 9 recommendations were highlighted in the report • National Perspective • Looking ahead - skills, innovation, branding & moving waterfront employment sites recommendations forward. <p>The Board AGREED the areas of focus for the SMMSG moving forward and noted that the Waterfront Employment Sites study has completed and AGREED the recommendations. The Board AGREED the proposed publication of the Waterfront Employment Sites study at the Southampton Boat Show.</p>	
<p>8.</p>	<p>Local growth and devolution</p> <p>Following a series of Local authority meetings, Local Authority P Directors provided the following updates:</p> <ul style="list-style-type: none"> • Hampshire County Council, the 11 districts and 3 unitary councils have written to Greg Clark registering an interest in securing a devolution deal for the area. A Steering Group of Local Council Leaders has been established to support this work • The proposal needs to be based on what can be offered along with 'asks' regarding planning, business rates, transport, housing. There is also a need to look at integrating health and social care. It was advised that the geography for the proposal was still under consideration. • The LEP Board B directors emphasised the importance of ensuring that the business voice was strongly reflected in the development of the work going forward and the LEP would need to be involved and strongly represented. There is a need to work with the business community, the Universities and organisations supporting the skills strategy (such as FE colleges) <p>It was agreed that this would be discussed in more detail at the forthcoming away day in September.</p>	
<p>9.</p>	<p>AoB</p> <p>Donna Jones provided details of the events taking place during the America's Cup. Board members are welcome to attend events.</p> <p>Inward Investment - Donna Jones is keen to meet with the Inward Investment Manager once in place, to update them on recent discussion/outcomes of meetings she attends.</p> <p>No further business. Meeting closed.</p>	

Meeting closed at 10:25

25.9.15

LEP Board Meeting

Item 5: Executive Update

Item: 5
 Title: Executive update
 Date: 25 September 2015
 Purpose: For information and action

1. Introduction

This report provides an opportunity for issues which are significant, to be brought to the attention of the Board for a decision or for information.

Please Note: The board paper will be taken as read at the Board meeting. Therefore should Board members have any questions relating to the content of this paper, please can they contact Anne-Marie Mountifield ahead of the Board meeting to discuss further – anne-marie.mountifield@solentlep.org.uk

2. Solent Growth Deal Update

Further to the update at the July LEP Board meeting on the Solent Growth Deal (SGD), the Executive team have continued to work with scheme leads to progress projects to signed funding agreement and commencement of delivery on site to maximise opportunity for defrayal of the £40,391,667 2015/16 SGD allocation. The current SGD programme status is set out in table 1 below

Table 1: Current Funding Agreement Status of Projects within the 2015/16 Solent Growth Fund Programme

Solent Growth Fund (launched 23 March 2015)	£ 2,000,000.00
LGD Programme Management Costs	£ 300,000.00
Sub Total	£ 2,300,000.00
Final Agreement	
Eastleigh College Estates Renewal	£ 4,810,000.00
Isle of Wight College CoE for Composites, Advanced Manufacturing and Marine	£ 10,900,000.00
Dunsbury Hill Farm Link Road	£ 4,540,000.00
Station Quarter Southampton	£ 4,185,000.00
The Hard Interchange	£ 4,832,000.00
St. Margaret's Roundabout and Peel Common Roundabout	£ 4,500,000.00
A27 Station Roundabout / Gudge Heath Lane	£ 565,000.00
Solent Recreation Mitigation Project	£ 590,000.00
Sub Total	£ 34,922,000.00
Under Negotiation (Amendments to delivery have been advised)	

Solent Gateways	£ 1,964,200.00
Sub Total	£ 1,964,200.00
Earmarked (Business cases under development)	
Fareham / Gosport Multi-Year Programme	£ 1,000,000.00
Sub Total	£ 1,000,000.00
Delivery not commencing in 15/16	
North Whiteley Transport Improvements	£ -
Sub Total	£ -
Unallocated LGD	
	£ 1,667,467.00
Total	£ 41,853,667.00
Solent Growth Deal Award	£ 40,391,667.00
Residual	-£1,462,000

Board members will recall from the July Board meeting that the Isle of Wight College Project (£10,900,000) is being funded through a combination of Local Growth Funding (£9,438,000) and Growing Places Funding (£1,462,000) to enable delivery over a 55 week programme and realise efficiencies. Accordingly table 1 shows a LGD 2015/16 programme residual of -£1,462,000, to reflect the over programming.

The following update is provided in relation to the Local Growth Deal schemes:

- General LGD Scheme delivery update** - The Executive advises the Board that a number of schemes are now progressing well on site and progress is being made in accordance with their implementation plans and funding profiles. A number of sites have been visited by the Executive to observe this good progress. The Executive has to date received first claims from Isle of Wight College, Eastleigh College, Station Quarter - Southampton, Dunsbury Hill Farm - Portsmouth and The Hard Interchange – Portsmouth and construction of the Isle of Wight College development commenced this month.
- North Whiteley Transport Improvements** - Since the last Board meeting the Executive has been provided with an updated position and advised by the North Whiteley Consortium that the main phasing of the infrastructure works will now not commence in 2015/16 and the spend profile will be deferred to commence in 2016/17. In addition the planning application has been deferred by WCC's planning committee earlier this month. It is expected that the scheme will come back to a special planning committee in 2 to 3 weeks' time for further consideration with proposals to bring forward highway improvement works to overcome the concerns regarding existing traffic conditions on the local road network. The Executive are awaiting an updated Business Case to reflect these developments and we now expect it to come forward in October 2015. It is clear that there are a number of activities that need to be concluded before delivery can commence and as such the earliest start date for this scheme would be 2016/17. As a result the funding allocation earmarked for 2015/16 has been reduced to zero.
- Fareham and Gosport Multi year programme** - The Board will recall that we have an allocation of £14.9 m to support the delivery of M27 junction 10. As this is on the strategic highways network it is a retained scheme and therefore we need to produce a separate

business case for consideration and approval by DFT. All partners have agreed that the scheme promoter to take forward the preparation of the business case will be the LEP in partnership with our Accountable body Portsmouth City Council. This team will lead on the work and Portsmouth City Council will take on responsibility for the promotion of the scheme and submission of the business case. This work is underway with a view to having a draft business case completed by late Autumn

£1m Local Growth Deal funding has been allocated in 2015/16 to support the delivery of the housing and supporting planning consents (the outline for the Welborne site, phase one detailed consent and the M27 Junction 10 consent). The Executive requested a fully costed business case from partners to be considered by the LEP Board for September. At the time of writing this has not yet been completed and a further update will be provided at the board meeting.

- **Solent Gateways.** The Executive has recently met with Solent Gateways partners to discuss progress against the funding pre-conditions as identified by the Board at its July meeting. An update will be provided at the meeting. The board will recall that the consultation on this business case was due to close on 9 September 2015. We have received 9 responses and the board will consider these and a consultation summary at the meeting.
- **Innovation and Skills Programme.** Board members will recall that there is £4.5m within the £27.1m expanded Solent Growth Deal (SGD) settlement announced in January 2015 for an Innovation and Skills Programme fund. Four proposals were under consideration and by the 19th June deadline, three detailed business cases were submitted, and the fourth was an updated project outline. An officer assessment was undertaken against each of the four proposals, against the agreed prioritisation criteria. Summary information for each project will be provided to the board together with the due diligence reports and advice from the Employment and Skills Board who met on 23rd July 2015 (to consider the three skills projects¹) and to the Innovation Delivery Panel who met on the 27th July 2015 (for the Innovation project²).

In summary the Executive currently has a programme of £37,222,000 of the £40,391,667 2015/16 allocation under signed funding agreement (92% of the 2015/16 allocation). It is recognised that under table 1 that the North Whiteley Scheme is not scheduled to start delivery in the current year, and as a result there is unallocated LGD funding of £1,667,467. This can be reallocated to the IOW Centre of Excellence project, thereby reducing the exposure on the GPF of £1,462,000 to zero, leaving a positive residual of £205,467 to allocate to other local growth deal activity. Proposals for utilising this funding will be considered at the forthcoming FFPMG and will be brought back to the main Board in November 2015. In addition a further update on Solent Gateway, the Fareham and Gosport multi year programme and the North Whiteley scheme will come forward to FFPMG at their meeting on 23 October 2015, together with an analysis of expenditure defrayed as at 30 September 2015.

¹ ESTEEM (Enterprise, Science, Technology, Engineering, English and Maths) - Hampshire County Council (in collaboration with Fareham College), Brockenhurst College Marine STEM Centre of Excellence, Centre of Excellence for Design Engineering and Construction (CEDEC) Centre - South Downs College

² The Centre for Cancer Immunology - University of Southampton

3. Solent Strategic Land and Infrastructure Board

The Solent Strategic Land and Infrastructure Board (SSLIB) met on the 11th September, and a verbal update will be provided at the meeting by Dave Lees. In respect of the Transport Investment Plan (TIP), Board members will recall that this work is proposed to be taken forward in two phases. Phase 1 will identify a condition assessment of the transport network in the Solent, identify the key barriers to raising productivity and supporting economic growth, identify early opportunities that could inform Spending Review 2015, as well as specify work for phase 2, which will look in greater detail at the transport investments that could be promoted in the longer term. The focus with both pieces of work is at the transformational level.

There is a link between the TIP and the other workstream being driven forward by the SSLIB - development of a land and property assets register - in that there may be transport interventions required to unlock sites.

4. Skills for growth update

a. Solent Employer Ownership of Skills Fund

The Solent Employer Ownership of Skills Programme launched in October 2014. A competitive fund of £1.5 million, it is open to private sector employers of all sizes to address skill requirements in their current and future workforce. As part of the City Deal Agreement, the fund needs to contribute to the achievement of:

- The delivery of 200 new apprenticeships at level 3 and above
- 200 other higher (at levels 3 & 4 and above) qualifications
- 400 new or safeguarded jobs

Two full applications have been received from MHI Vestas Offshore Wind Blades UK Ltd (MVOW) and Bouyges UK and the EOP investment panel convened on 23rd July to provide advice. A summary of the panel discussion and officer assessments will be considered by the Board at the meeting.

Three further Expressions of Interest have been received into the LEP Executive and have been advised to progress to full application. Two proposals were received from Formaplex Ltd and Fareham College and the EOP Investment panel convened on 17 September to consider them.

b. Careers and Enterprise Company - Enterprise Ambassadors Project

In June LEP was invited to prepare a submission to The Careers & Enterprise Company (CEC) national enterprise ambassador programme. Solent LEP has been successful in being placed in the first wave of implementation, which will commence this September. Funding is initially for one year with £75k from the Careers and Enterprise Company to support one enterprise coordinator and pump priming activity. The Solent LEP will provide £25k cash match funding. The LEP will work in partnership with schools, employers and other relevant local organisations to increase the volume and effectiveness of employer-schools interactions. A key component of the model will be the development of a network of volunteer enterprise advisers from the local business community who will work directly with secondary schools and colleges.

c. Review of Post 16 Education and Training Institutions

The Departments for Education and Business, Innovation and Skills in July announced a national programme of area-based reviews for 16+ provision [Reviewing post-16 Education and Training Institutions](#).

The review provides an opportunity for institutions and local partners to restructure their provision to ensure it is tailored to respond to local economic objectives and labour market needs, national government policy including apprenticeships and employer led skills provision and the creation of high quality professional and technical routes to employment.

Each review will be led by a steering group composed of a range of stakeholders within the area; likely members include the chairs of governors of each institution, the FE and Sixth Form College Commissioners, local authorities, LEPs and Regional Schools Commissioners.

The focus will be on FE and sixth-form colleges, although the availability and quality of all post-16 academic and work-based provision in each area will also be taken into account.

The LEP has met with local FE providers, who have expressed a strong desire - understandably - to play a central role in the review, and the LEP will continue to engage with FE, Local authority colleagues and wider education provider partners.

Guidance on the process has been published and a verbal update will be provided at the meeting

5. European Structural and Investment Funds

The Solent area European Structural and Investment Fund (ESIF) Area Investment Committee (AIC) has been meeting on a monthly basis to move forward on developing calls for funding through the national process. The first round of European Structural Investment Funds was launched at the end of March. This first round went out as a limited call as Operational Programmes (OP) for the European Regional Development Fund (ERDF) and European Social Fund (ESF) had not been agreed with the Commission at the time. The OP for ERDF has now been finalised with the Commission. However at the time of writing the ESF OP is still not formerly agreed.

The Solent area agreed two direct calls for ERDF, one for Research and Innovation and the other for Business Support. Deadlines for the first stage Expression of Interests (EOIs) were at the end of May. The managing authority, which is Department for Communities and Local Government (DCLG) for ERDF has received one EOI for each call. Under PA1 (research and innovation) a proposal for £1.5m of ERDF was received from the University of Southampton and under PA 2 (SME competitiveness) an application was made by the University of Portsmouth for £1.8m ERDF. We are awaiting confirmation from the Managing Authority as to whether the applicants will be asked to progress to full application.

The ESIF AIC agreed five specifications which went via the Skills Funding Agency (SFA) opt-in agreement. Once a funding agreement between SFA and Department for Work and Pensions (DWP) is contracted the SFA will issue invitations to tender (ITT). In the meantime the LEP executive is working closely with the SFA to finalise the ITTs, which the SFA hope to launch in September. A rolling programme of ITTs will follow this, starting with support for young people.

The EUSIF committee agreed in April the following:

- Employer responsive - £2,256,699 over 3 yrs.
- Support for unemployed - £1,155,870 over 3 yrs.
- Supporting young people / IAG - £385,290 over 3 yrs.
- Supporting young people / Traineeships - £770,580 over 3 yrs.
- Supporting young people / Apprenticeship grants - £770,580 over 3 yrs.

A second round has now launched. The following calls were issued:

- A European Agricultural Fund for Rural Development (EAFRD) to provide business development grants specifically on the Isle of Wight. A total of £150,000 is available and bids must be for a minimum of £10,000. Applicants apply directly to DEFRA and grant scheme is open until 30th October 2015
- A direct ESF call to run a community grant scheme, which seeks to allocate £300,000 - £500,000 towards a 2 year programme of activity. The programme will provide grants of up to £30,000 for small projects that help people to acquire skills needed to progress towards employment.
- A direct ESF call to support the Solent Jobs Pilot. This call is for a 3 year proposal, with a minimum of £500,000 & maximum of £2m of ESF to be allocated.
- An ERDF call to support the delivery of a supported graduate internship and work placement programme. The call is seeking to allocate £500,000 - £1,000,000 towards a 3 year contract.
- An ERDF SME Grant Programme to support new business start-ups and existing SMEs to expand and grow. The call is seeking to allocate £500,000-£1,000,000 towards a 3 year programme. The Solent LEP Executive team are currently working on a bid to respond to this call.

6. RGF - Update from business support investment (BSI) panel

The Business Support Investment (BSI) Panel convened on 8th September 2015 to consider an application from Vikoma international limited to the IOW Expansion fund. The Panel agreed to recommend the proposal to the Solent LEP Board for support, recognising that the grant amount falls outside of the Panel's delegation. A short summary of the project is set out in the table below and a report from the panel will be considered by the Board at the meeting.

Applicant	Fund	Project Cost	Grant Value	Leverage	Jobs
Vikoma International Limited	IOW Expansion Fund	£2,475,000	£475,000	£2,000,000	67

7. Growing places Fund round 5 update

The board may recall that two companies were invited to full application stage following confirmation that they were eligible following EOI evaluation and FFPMGs approval for these two companies to proceed to full application stage. To date we have only received one full application and it was presented to Land Property and Infrastructure GPF sub panel for evaluation panel on 10 September. An update on the outcome of this work will be provided at the Board meeting.

8. Governance update

BIS will begin shortly to review how LEP assurance frameworks are working in practice as it is now

almost six months since these were finalised. They will be working with Government Internal Audit, who will take this work forward with them and they will work directly with a small number of LEPs, having identified a sample of LEPs across geography, size, partnership arrangements etc. This work will also feed into a forthcoming review that we are expecting National Audit Office (NAO) to undertake of LEPs and local growth, building on their 2013 report. The review will likely get under way by the end of September/ early October, concluding with a report before the end of the financial year. The purpose of the review will likely address how value for money for the Local Growth Fund is upheld, and accounted for, but could touch on other funding streams in the control of LEPs. It is anticipated that the review will focus on the development of Strategic Economic Plans, agreement of Growth Deals, and the systems in place with to ensure that there is effective oversight of how funds are being used, accounted for, and what they will deliver.

The cities and Local growth unit have also written to confirm (**See Annex A**) that with the local assurance framework now in place, Solent LEP will have their own robust value for money systems to develop, assess and approve business cases for individual projects, with the exception of the retained DFT scheme for the upgrade on the M27 junction 10 on the Highways England network. HM Government will fulfil a more strategic function by supporting LEPs in reviewing how our local assurance systems are working and facilitating the sharing of good practice, with the support of the LEP Network. The forthcoming work with Government Internal Audit and the National Audit Office will set out how they plan to cooperate on this.

9. Forward plan

Further to the previous Board meeting the forward plan has been updated as follows:

Friday 20 November 2015: 8.00 am to 10.00am – Venue tba

- Mid year finance review for 2015/16
- Executive update to include Solent SEP, annual growth report and Year end performance review for RGF, GPF and EZ programmes
- Presentation from Highways England
- Solent Transport Investment Plan – interim report

Friday 22 January 2016: 8.00 am to 10.00am – venue to be confirmed

- Executive update
- Inward investment year end report and strategy update
- Innovation strategy and operational plan
- Draft Strategic Economic Plan 2016 - 2022

The board are asked to;

- **CONSIDER** and **AGREE** the updated forward plan.



**Cities & Local
Growth Unit**

Cities and Local Growth Unit
1st Floor,
Fry Building,
2 Marsham Street,
London,
SW1P 4DP

4 September 2015

To: Anne-Marie Mountifield

By email: anne-marie.mountifield@solentlep.org.uk

Follow-up to Growth Deal Implementation Workshop

I am writing to thank you for your team's participation in the Growth Deal Implementation Workshop in London on 29 July. I am also writing to draw your attention to the main points raised on the day and our plans for following these up.

Introducing the Local Growth Implementation System

A strong track record of LEP delivery will help us continue to build confidence and make the case for further devolution. To that end, we need to work with you to record and communicate successful delivery, which is why we have introduced a light touch overarching implementation system. As we described at the workshop, that system is built around your local assurance frameworks, combined with a proportional system of monitoring and evaluation. It also includes an annual conversation with each LEP to take stock of delivery and give HM Government confidence to confirm the next year's funding. Ministers still remain accountable to Parliament for these funds and need to be able to report in a timely and accurate fashion.

Continued discussion about long term funding certainty

We spent some time at the workshop discussing confirmation of Local Growth Fund grants for 2016 and beyond, given the timing of the current Spending Review. We fully understand that this uncertainty is creating some difficulties, including staff retention, securing match funding, and entering into longer term contracts with scheme developers. The LEP Network has co-ordinated a letter on your behalf to Government highlighting the scale of the issue.

There was also support at the workshop for getting LEPs together from time to time to discuss specific issues and share best practice. This would be in addition to the ongoing, tailored support LEPs receive from the local teams in the Cities and Local Growth Unit. We are currently taking soundings with regard to a workshop on finance and funding, and will be in touch again in due course with further details.

Accountability for business case assessment and approval

A number of you have asked for clarification concerning accountability for business case assessment and approval. In past rounds of Growth Deals, HM Government has played a role in assessing and approving individual business cases, which has also led to the funding of some projects funded through the Local Growth Fund still being subject to business case approval.

With local assurance frameworks now in place we want to move towards a more strategic role, supporting LEPs to ensure their local assurance systems are robust and operating effectively.

From now on, therefore, accountability for approving project business cases for existing Growth Deal allocations agreed in July 2014 and January 2015 will rest with LEPs. There are three exceptions to this which will not affect all LEPs. These are detailed in the annex to this letter, including whether or not they apply to your LEP. Your Relationship Manager will be following up to answer any questions you may have about this.

Support for monitoring, evaluation and information management

There was a good discussion at the workshop about monitoring, evaluation and information management. The key points concerned the need for further support in sharing good practice, peer to peer learning, and guidance on quality assurance and the sourcing of data. Your team will be receiving some additional guidance about these issues which will be accompanied by desk instructions.

With reporting starting in September it is important that all LEPs are prepared for and feel confident about the system we are using. Do get in touch through your Relationship Manager if you have any questions or concerns before then. During September a dedicated email address and helpline will be in place if your teams have specific questions or issues when using the system. The details of these are as follows:

For general queries:

Email: LGqueries.logasnet@bis.gsi.gov.uk

Telephone: 0303 0444 2870

For technical assistance:

Email: LOGASNET.HELPDESK@communities.gsi.gov.uk

Telephone: 0303 444 2444

Presentations and Feedback

Copies of the presentations used at the workshop have been emailed to all attendees, and they have also been sent a link to an online survey asking for their feedback. We would value reflections on what worked well and what we could improve upon, and we will use this information to continue to support you in delivering and working with you to make the case for the local growth and devolution agenda.

Yours,



Jacqui Ward
Deputy Director, Cities and Local Growth Unit

ANNEX: FINANCIAL FLEXIBILITY AND BUSINESS CASE ASSESSMENT FOR GROWTH DEAL ALLOCATIONS AGREED IN JULY 2014 AND JANUARY 2015

Accountability for Business Case Approval

HM Government will no longer play a role in approving individual business cases for your existing Growth Deal allocations agreed in July 2014 and January 2015. With local assurance frameworks now in place, LEPs will have their own robust value for money systems to develop, assess and approve business cases for individual projects. HM Government will fulfil a more strategic function by supporting LEPs in reviewing how your local assurance systems are working and facilitating the sharing of good practice, with the support of the LEP Network. The forthcoming work with Government Internal Audit and the National Audit Office - which I am emailing you further information about in parallel to this letter - is an example of how we plan to cooperate on this.

HM Government will, however, continue to play a role in business case assessment in the following three circumstances:

1. DfT portfolio schemes (previously “Retained Schemes”). The DfT portfolio scheme relevant to your LEP is named below and will continue to be assessed and approved by DfT.
 - Fareham Gosport – M27 Junction 10 Upgrade (on HA network).
2. Growth Deal (July 2014) projects where funding was retained by HM Government pending a business case. This does not apply to your LEP.
3. LEPs which must agree changes to their Growth Deal projects with Government in advance. This does not apply to your LEP.

Financial Flexibility

As previously communicated, recognising that spending profiles are not static, **your LEP has been given flexibility to manage the level of spending on any particular project in any year. If your LEP wishes to make significant changes to projects that have been agreed as part of your Growth Deal, you should discuss this with your Relationship Manager who will be able to advise on next steps.** Whilst our expectation is that LEPs will deliver the projects agreed in the deal, there may be circumstances in which certain projects cannot be taken forward. For projects starting in 2015-16, the Government is committed to continuing to fund these projects in future years. However if projects are not taken forward, for whatever reason, the LEP will not automatically be entitled to receive the associated tail funding. Whether or not the LEP is awarded the tail funding for projects not taken forward is subject to discussions with the Government.

Growth Deal Extension

The Growth Deal extensions agreed in January 2015 announced a number of proposed additional projects. **Your LEP will now be responsible for ensuring that any project you take forward through your growth deal expansion has a robust business case which has been locally assessed and approved.**

*The Cities and Local Growth Unit
4 September 2015*

25.9.15

LEP Board Meeting

**Item 6: Presentation from Heathrow
Airport**



Taking Britain and Solent Further:

Abigail Morris, Head of External Affairs
25 September 2015

Heathrow
Making every journey better

Heathrow 2030



Heathrow

An unambiguous and unanimous recommendation for Heathrow



Airports Commission published their final report on 1 July 2015

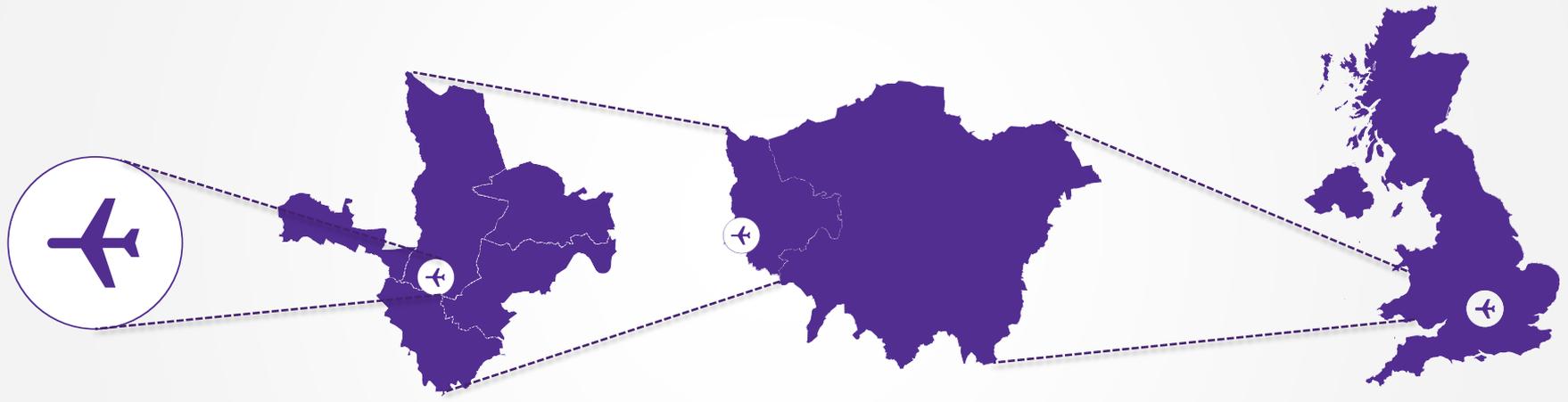
Over 5,000 pages of technical information to review

And 11 conditions to consider...



The Commission recognised the benefits expansion will bring

Growth delivered by Heathrow Expansion: 2040 employment projections



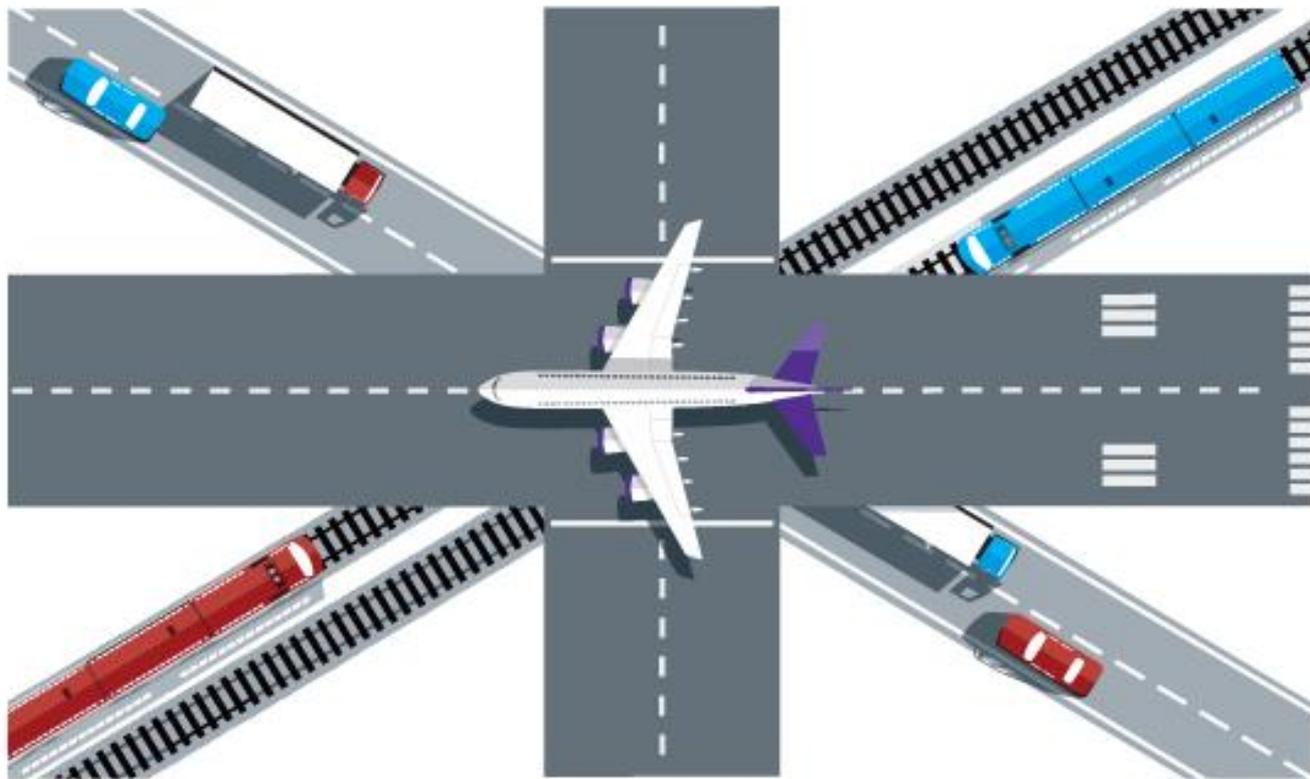
**Heathrow
site**
35,000+
new jobs

**Our local
area**
50,000+
new jobs

**London and
SE**
70,000+
new jobs

**Across the
UK**
180,000+
new jobs

Heathrow is the UK's best connected airport by **road, rail** and **air**.



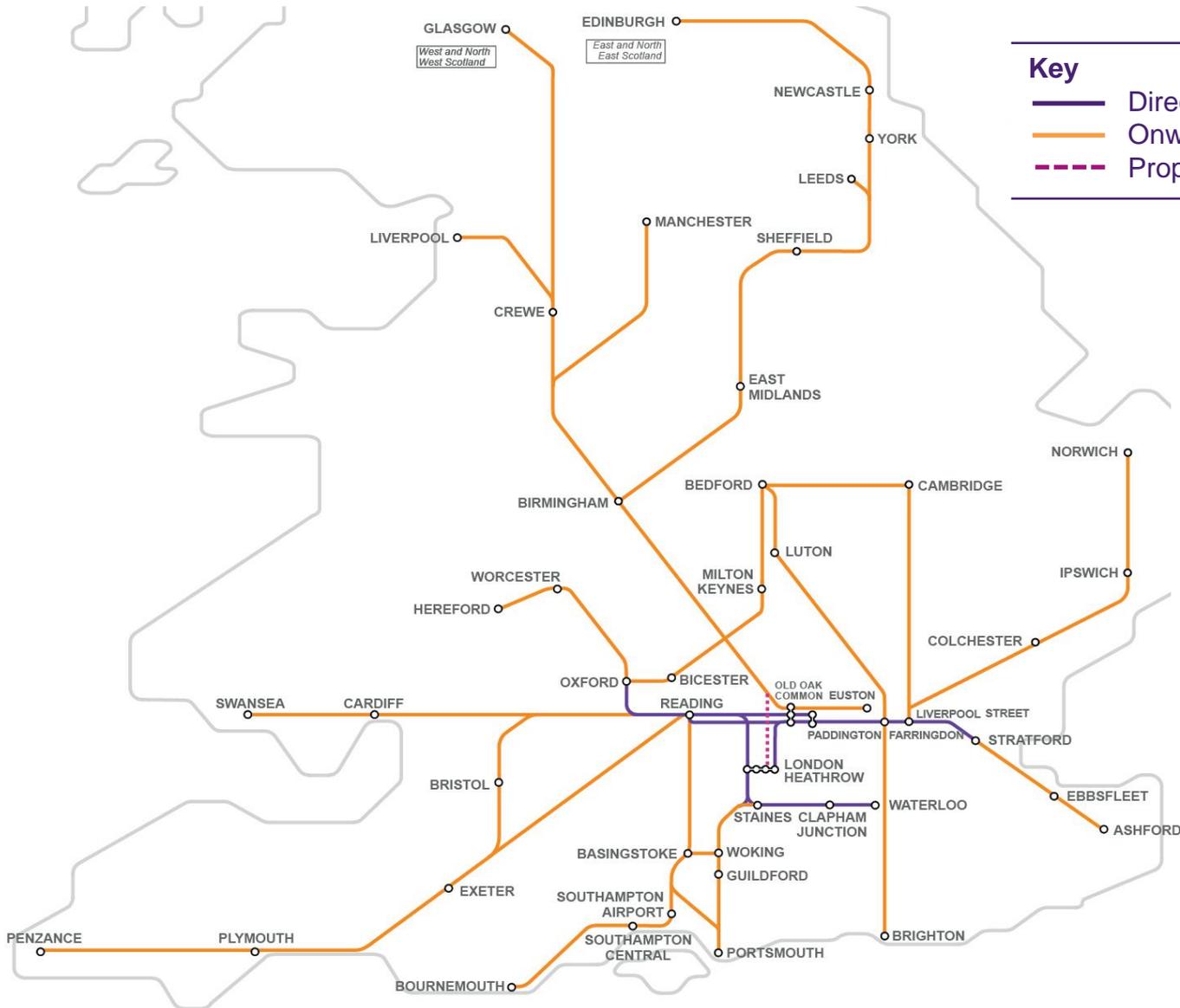
Heathrow
—Taking Britain further—

Surface access

Heathrow expansion is a once in a generation opportunity to create a world-class integrated transport hub for the UK – combining aviation with road, rail and bus.



New rail connections to every part of the UK



2013:
18 trains per hour
5,000 seats per hour

2040:
40 trains per hour
15,000 seats per hour

Heathrow's Support for SMEs



Connecting
Businesses to Growth

Tuesday 10 November 2015
The Park Inn by Radisson, Heathrow

HEATHROW BUSINESS SUMMIT

Connecting Businesses to Growth

Date: Tuesday 10 November 2015

Time: 9:00-5.30pm

Venue: The Park Inn by Radisson, Bath Road, UB7 0DU

Register
here

- **Annual Heathrow Business Summit:** Tuesday, 10 November 2015
<http://www.heathrowbusinesssummit.co.uk/>
- **Procurement Forum** – currently being set-up

We can increase capacity and reduce overall noise levels.

Aircraft will be much quieter in the future

We can keep them higher for longer.

Another runway will mean more opportunities for alternating flightpaths so that residents aren't overflown all day like they are today.

Aircraft will be capable of following routes very precisely which means it is possible to route aircraft to avoid densely populated areas

We will maintain runway alternation to ensure a three runway Heathrow continues to offer periods of guaranteed noise relief

And we'll offer a generous compensation package for those worst affected

The Airports Commission agrees that Heathrow expansion can take place within air quality limits



Physical Mitigation

- Design & layout of surface access infrastructure
- Efficient ground operations

Lower Airport Emissions

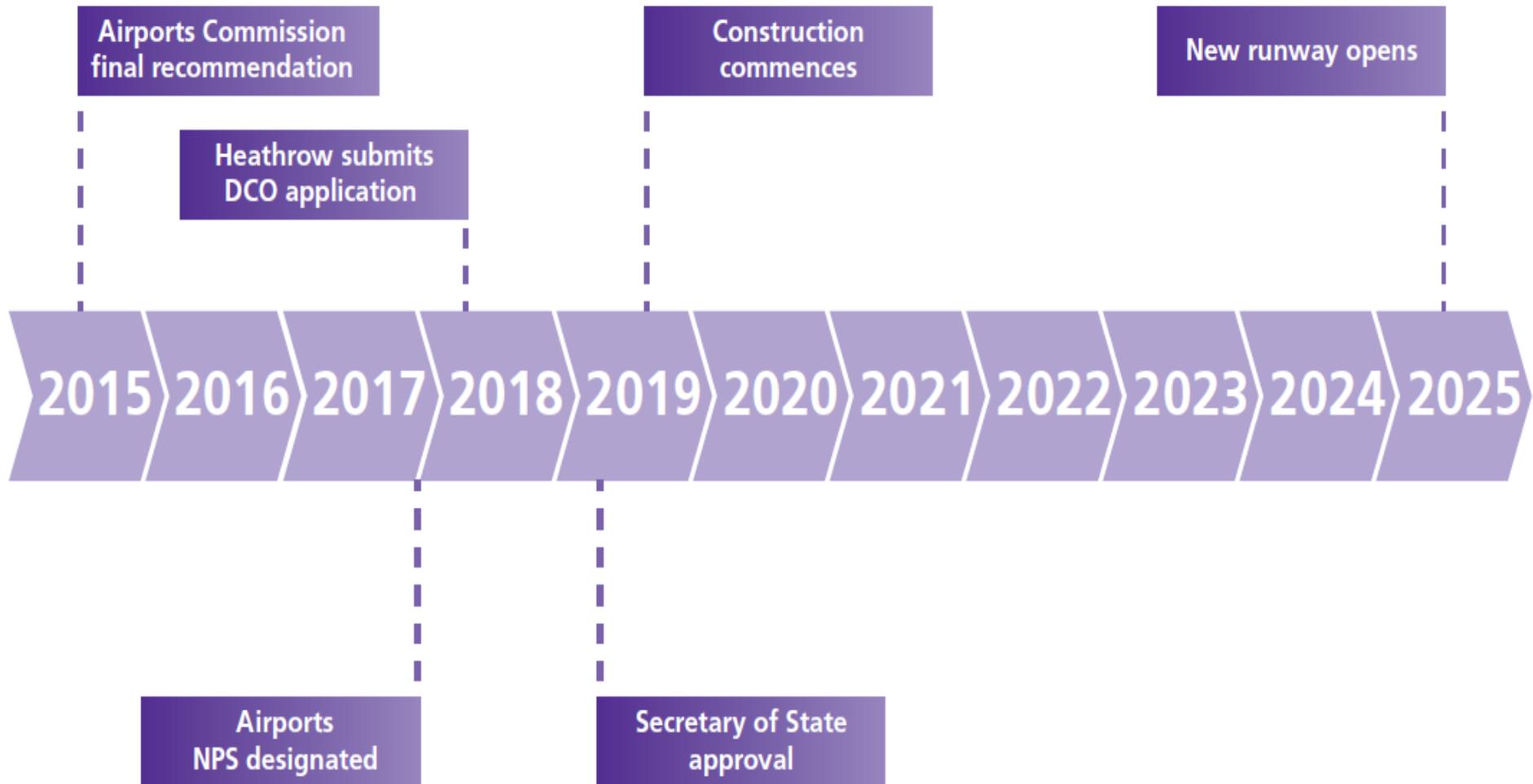
- Cleaner aircraft operations and technology
- Cleaner airside vehicles

Lower Road Traffic Emissions

- No increase in airport traffic
- Clean vehicles partnership
- Possible congestion charge



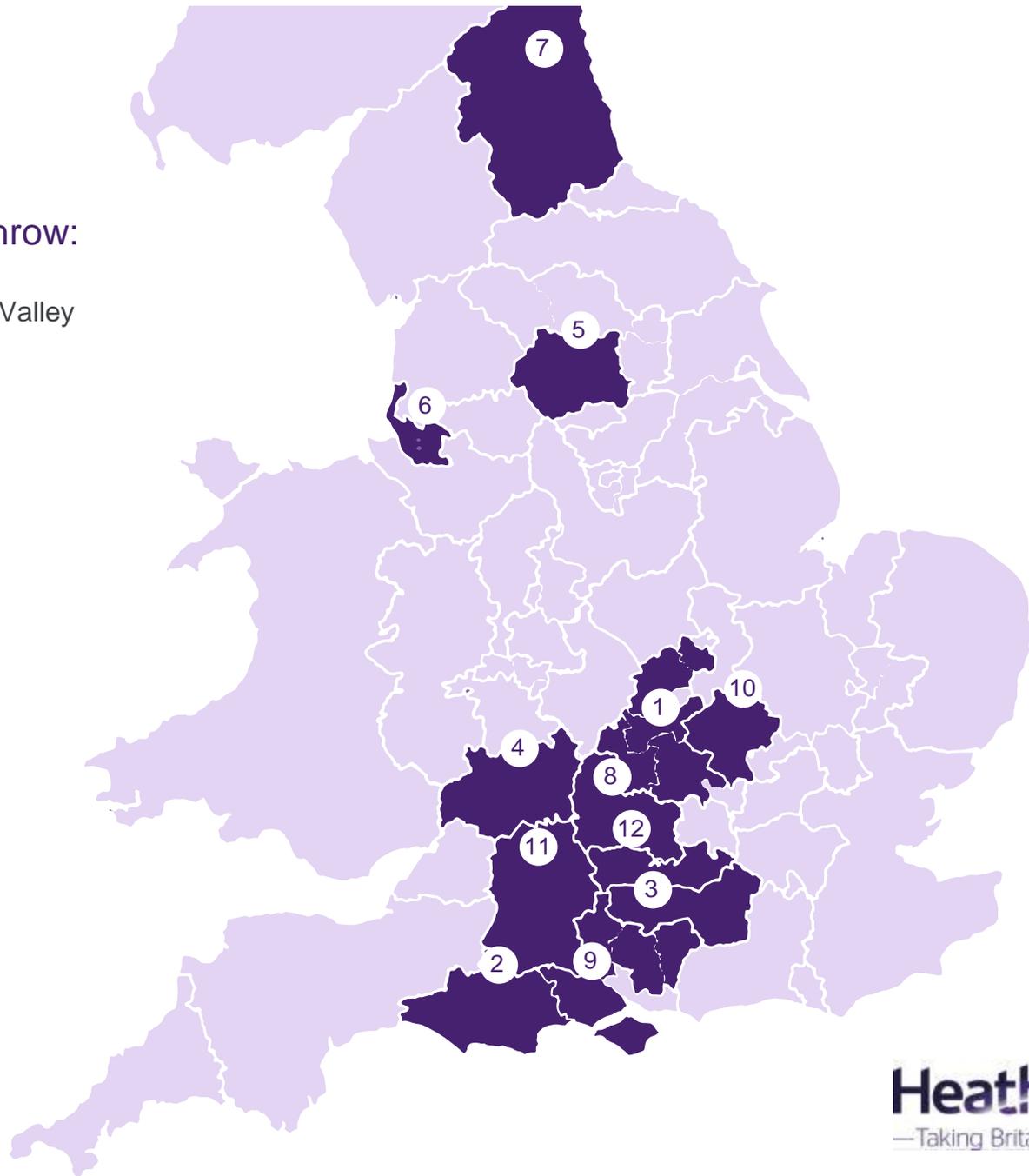
Timetable to runway opening



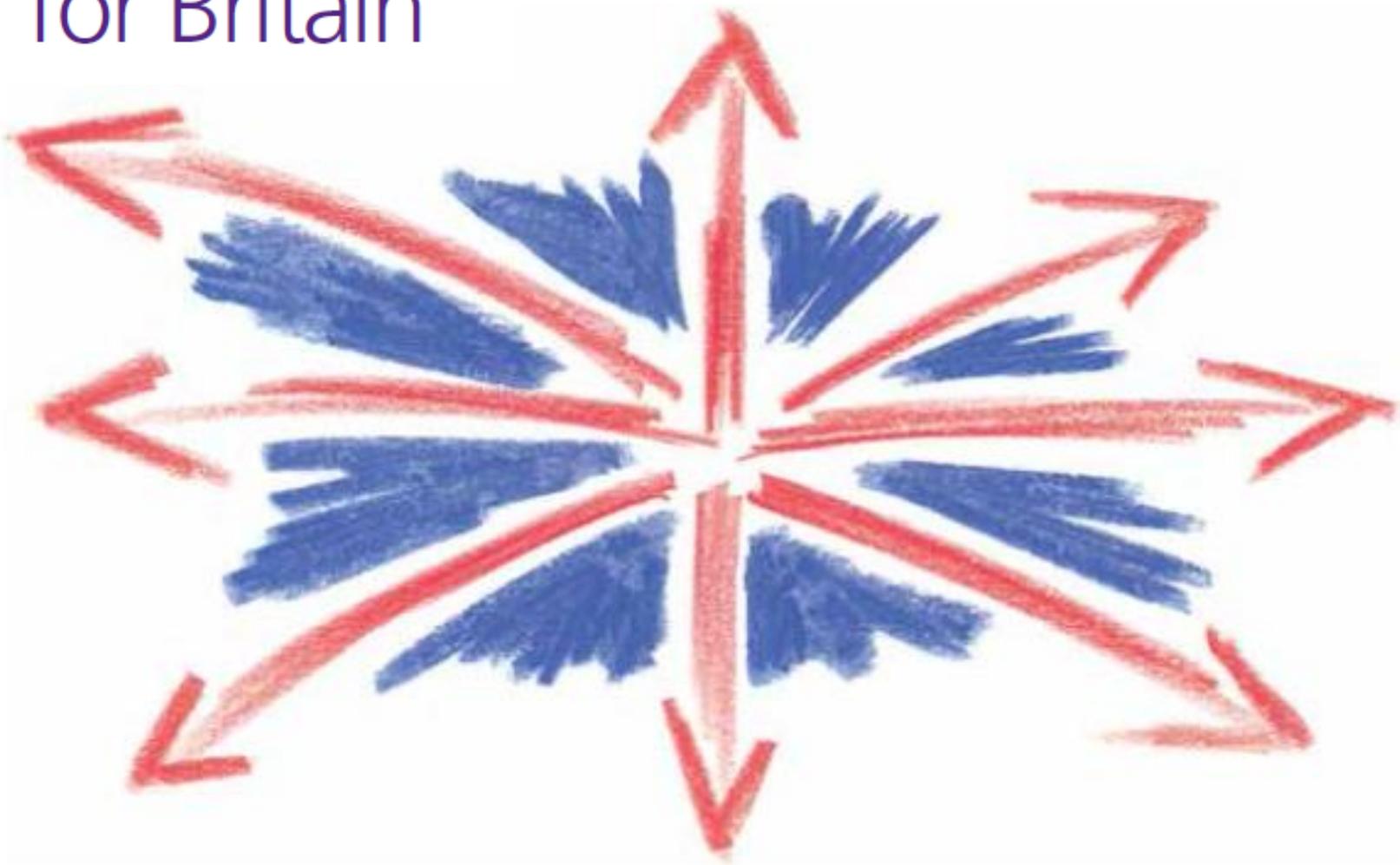
LEP MAP

LEPs supporting Heathrow:

1. Buckinghamshire Thames Valley
2. Dorset
3. Enterprise M3
4. Gloucestershire
5. Leeds City Region
6. Liverpool City Region
7. North East
8. Oxfordshire
- 9. Solent**
10. South East Midlands
11. Swindon and Wiltshire
12. Thames Valley Berkshire



A Decision for Britain



Heathrow
—Taking Britain further—
