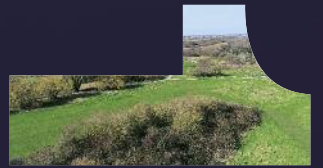




SOLENT
LOCAL
ENTERPRISE
PARTNERSHIP

DELIVERY PLAN



#solent2050

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1. Introduction

Gary Jeffries, Chairman,
and Anne-Marie Mountifield,
Chief Executive



Since the agreement of the Solent Growth Deal, we have been working hard to help this world-class area achieve its full potential. This is vitally important as we work towards the development of the new Solent Local Industrial Strategy, while at the same time look towards the development of new global trading relationships, new market opportunities and the continuation of the technology revolution.

Alongside this, fostering economic growth and development, while ensuring that natural assets continue to provide the resources and environmental services on which our well-being relies, will be a focus for our work going forward.

For the forthcoming year we will continue to focus our investment on activity that will help to give businesses and individuals the support they need to respond to these new challenges.

Our delivery plan for 2019/20 is clear and we will continue to invest to:

- Support investment in infrastructure required to unlock new development and business growth opportunities;
- Enable the delivery of new housing in the Solent area;
- Further develop the skills that our industries need to succeed, with a continued focus on higher level skills, apprenticeships, STEM and careers and enterprise;

- Ensure that ideas and knowledge are at the forefront of our approach working with our world class universities and industry to support our businesses to innovate and grow;
- Support the growth and productivity of our SME business base;
- Promote digital capability in our businesses;
- Enhance our world class natural environment and support clean growth;
- Support the renaissance of our coastal communities.

As we move towards 2020 and the advent of a new decade, we will be looking to publish the new Local Industrial Strategy for the area. As a key global gateway with two cities and world leading universities, the Solent will set out how we will build on our strengths, extend them into the future and

capitalise on the opportunities before us.

The Solent Waterway and surrounding natural environment has always been a provider of prosperity and partnership, and there's never been a more important time to transform the fortunes of our coastal communities. The Solent has a unique capacity to kick-start a renaissance in the fortunes of those communities and awaken a new coastal powerhouse.

Our ability to reimagine coastal communities into a coastal powerhouse not only looks to redress socio-economic imbalances, but to fuel major growth across the whole Solent area ensuring we tackle our future as an outward-looking global trading region, together.

We look forward to working with our partners in the coming year as we move forward with our delivery plan and work on the new strategy.

2. Solent LEP:

Who we are, our values, our team

2.1 The Solent LEP

Established in 2010, Solent LEP is a business-led collaboration between private, public and education sectors across the Solent. This includes nine local authority members, which are Eastleigh Borough Council, Fareham Borough Council, Gosport Borough Council, Hampshire County Council, Havant Borough Council, Isle of Wight Council, New Forest District Council, Portsmouth City Council, and Southampton City Council.

Of the 38 LEPs across England, Solent LEP represents one of the most significant coastal gateway regions in the country, and is responsible for securing and investing large amounts of public and private sector funding in ambitious projects to create new businesses, jobs and homes.

Since its formation Solent LEP has benefitted from business expertise and acumen. We have created a new partnership between the public and private sector in the Solent that represents the diversity of local businesses and communities.

We are a partnership that brings together the business community, the further/higher education sectors, three unitary authorities, five district councils and one county council.

As an organisation, Solent LEP prides itself on demonstrating innovation, passion and commitment for the region by working in a collaborative and inclusive manner with its complex and varied stakeholder networks.

2.2 Our Values

As a partnership organisation our approach is built on the belief that 'together we are stronger' and our corporate values underpin this demonstrating our commitment to:

- **Support** businesses to grow, individuals to succeed and communities to flourish
- Be **Open**, transparent and honest and work without bias, ensuring that an evidence-based approach drives our decision making
- **Lead** by example and value Leadership which is ambitious, fair and objective
- **Embrace** diversity as an essential component in the way we work
- **Nurture** the talent, innovation and creativity of those we work with
- Believe trust and mutual respect is essential for **Teamwork** and collaboration.

2.3 Our Board, Our Members, Our Team

Our Board of 15 directors is the main decision-making body within our governance structure, providing strategic leadership and determining policy direction and priorities.

The Board is democratically elected by our members and is underpinned by robust, transparent and accountable delivery structures. Our executive team then carries out the functions necessary to implement Board decisions and objectives.

A Funding, Finance and Performance Management Group supports and advises the Board in relation to overall performance.

A series of thematic delivery panels, each with a LEP Director as lead, provide operational responsibility for investment as well as strategic advice on future priorities to the Board.

We regularly recruit new members to our panels. If you think you might be interested in such a role, register your interest via our email: info@solentlep.org.uk

The Solent Growth Forum provides an important advisory, overview and scrutiny role for our investment programmes and economic plan and the group includes representatives from all local authorities in the LEP area.

The creation of the Solent Joint Leaders Board brings together the elected leaders and senior officers of the councils within the Solent Local Enterprise Partnership (LEP) with the purpose of strengthening the local authority engagement of the Solent LEP, to assist in the development and implementation of actions that will deliver the Strategic Economic Plan and Local Industrial Strategy, and to collaborate on economic development issues affecting the wider area.

Our staff team and the members of our company are our lifeblood. They make everything happen by putting into operation what our Board decide and supporting the work of the board through the panels and the wider work of the LEP. We employ all our staff through our accountable body, Portsmouth City Council and an up to date list of our members is available at: <https://solentlep.org.uk/who-we-are/solent-lep-members/>

Further information on governance is available at www.solentlep.org.uk

3. Solent Strategic Economic Plan and Strategic Objectives

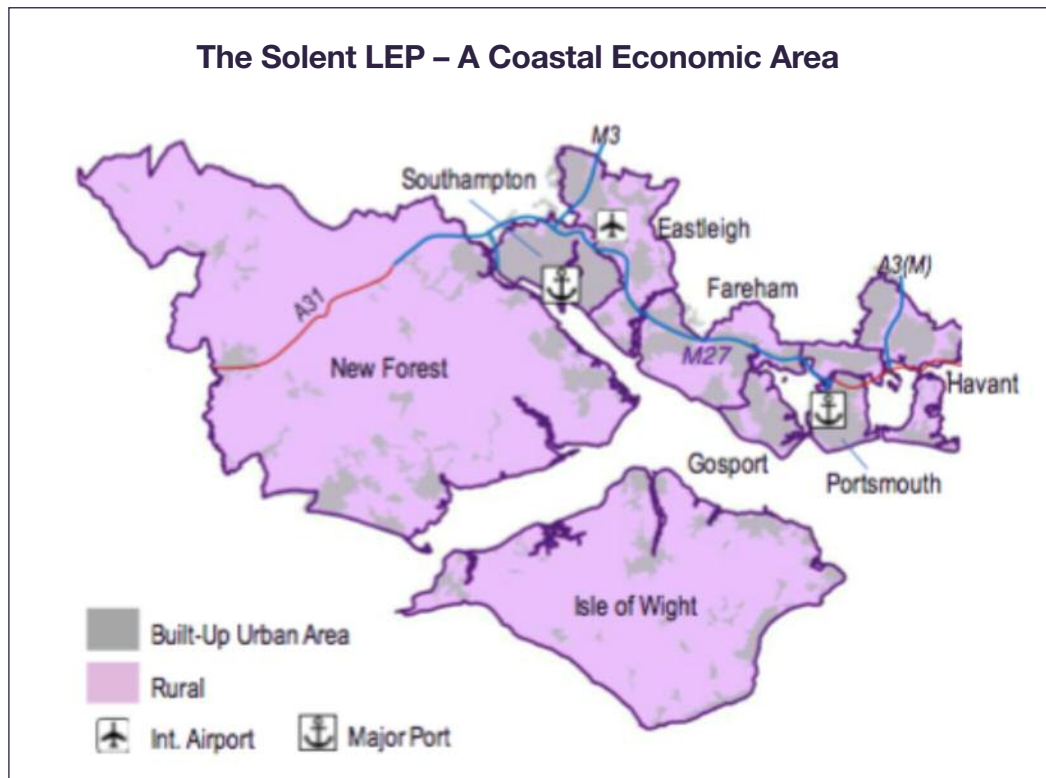
3.1 The Solent LEP Area

The Solent LEP coastal economic area covers approximately 600 square miles of the mainland coastline and the Isle of Wight (IoW). The area is highly urbanised in the eastern half but mostly rural in the west, including the New Forest National Park.

The LEP is well served by transport infrastructure, including the M3, M27, A3, A27 and A31, good national rail links,

Southampton International Airport and two major ports. As at 2017, the Solent population based on the new Solent LEP boundary is 1.24 million, with a working age population of 776,000.

There are an estimated 588,000 residents in employment and a workplace population of over 500,000 employees in over 50,000 businesses.



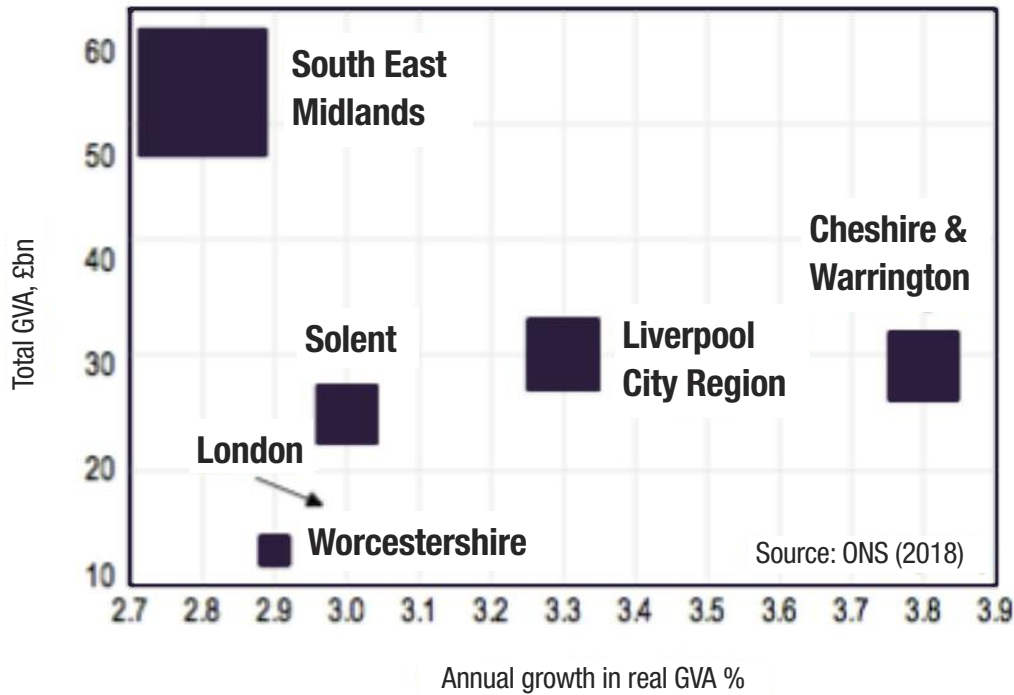
3.2 The Solent LEP economy and our approach to local growth

Transforming Solent is our Strategic Economic Plan. Published in 2014 with further revisions in 2016 and 2017, it sets out a plan for growth which would see us build on our strengths and plan towards a more ambitious future. This plan currently holds the key to successfully growing the Solent area in the period 2014 -2020 and is placing us on a new growth trajectory. It recognises and is built on our current strengths, harnessing the drivers for growth and addressing the barriers which, if not addressed, could constrain growth.

Having passed the mid-way point of this plan where are we now?

The coastal economy of Solent generated around £31bn of economic output in 2017 and currently it accounts for more than one in every nine pounds of economic output generated in the South East. It is a mid-sized economy, ranked 21st out of 38 LEP economies in England, but in terms of its contribution to the national growth it is now punching above its weight. The latest preliminary estimates from ONS for 2017 suggest that economic growth in the Solent was the third fastest among all LEP economies in England in 2017. Real economic growth was 3%, slightly faster than in London and much faster than the national or the South East average and 2017 saw the sharpest expansion in the Solent LEP economy since 2010.

Fastest growing LEP economies in 2017



Sectoral data points to strong expansion in several sectors that are of strategic importance to the Solent. Exceptionally strong growth in output was seen in professional, scientific and technical activities, accommodation and food and in construction.

Economic activity in Solent has also increased which is in stark contrast to the South East, which registered a fall in economic activity.

Overall, the labour market in Solent also remains healthy.

Over the past seven years, economic activity in Solent has steadily increased, the employment rate reached 76.4% in the year to November 2018 and the number of Solent residents in employment increased by 36,500 to 586,000.

Unemployment decreased from 6.6% to 4.3% and the number of unemployed people decreased by almost a third to 26,600.

In 2014 we set some ambitious targets in our SEP and the following table captures progress to date:

Output	2014 -2020 SEP Target	2014-2018 Actual
Housing (to 2026)	24,000	3,700
Skills	15,000	15,108
Jobs	15,500	36,500
Number of business supported	1,000	1,646
Total Local Growth Investment	£300 million	£132.7 million
GVA (baseline £24 billion)	£30 billion	£31 billion

Therefore, we can reflect on the investments we have made to date across our key sectors and in connectivity, innovation, the SME business base and skills and it is clear that the plan is already delivering on its promise to successfully grow the Solent area and put it on a new growth trajectory

3.3 Solent SEP and our strategic objectives to 2021

Our vision for the Solent was set out in our initial growth strategy, A Strategy for Growth, in December 2012:

“Our vision is to create an environment that will bring about sustainable economic growth and private sector investment in the Solent. It will assist this globally-competitive area reach its full potential, enabling existing businesses to grow, become more profitable and to be greener; enabling the creation of new businesses and attracting new businesses to the region.”

This is being reviewed as part of the work we are undertaking to develop a new Local Industrial Strategy (LIS) but it remains at the core of our current work, as does our determination to achieve it. However, it is being distilled through ever-strengthening evidence and wide-ranging consultation as we move towards the development of the LIS.

We have therefore reassessed our approach to achieving that vision and we are now reflecting the critical role of the connectivity of the Solent with our wider UK and global markets has moved into sharper focus as has issue linked to clean growth and the renaissance of our coastal communities.

We are committed to ensuring that the Solent economy is positioned to compete at the global scale and we will actively pursue this.

Transforming Solent has focused investment on those parts of the economy that need to develop or change the most to accelerate growth. The challenge has been to unlock the potential of our two cities, which are the engines of sustainable growth, and the wider Solent area, by investing in the enablers

that businesses require to succeed and grow. Our role continues to focus on creating a platform for growth through focusing on the key levers.

Therefore, our ambitious growth targets for 2019/20 will be progressed under five key areas:

- Supporting businesses, enterprise and ensuring SME growth.
- Enabling infrastructure priorities including enhancing natural assets, transport and housing, reducing flood risk and improving access to leading-edge digital connectivity.
- Investing in skills to establish a sustainable pattern of growth, ensuring local residents are equipped to take up the jobs that are created and businesses can source local skills and labour to underpin growth.
- Developing strategic sectors and clusters (interconnected groups and businesses) of marine, aerospace and defence, advanced manufacturing, engineering, transport and logistics businesses, low carbon, digital and creative and the visitor economy – establishing the area as a business gateway, at both local and international levels and developing local supply chains.
- Building on our substantial knowledge assets to support innovation and build innovative capacity in the Solent area to stimulate growth in Solent businesses and in new high growth sectors, particularly linked to our HE excellence.

Our Local Growth Fund delivery programme and our broader local growth and skills delivery programmes for 2019/20 set out in section 4 will build on the success we have achieved to date. This together with the strategic activity we undertake (as set out in section 5) will ensure that we continue the journey towards improving our productivity and enhancing our competitiveness.

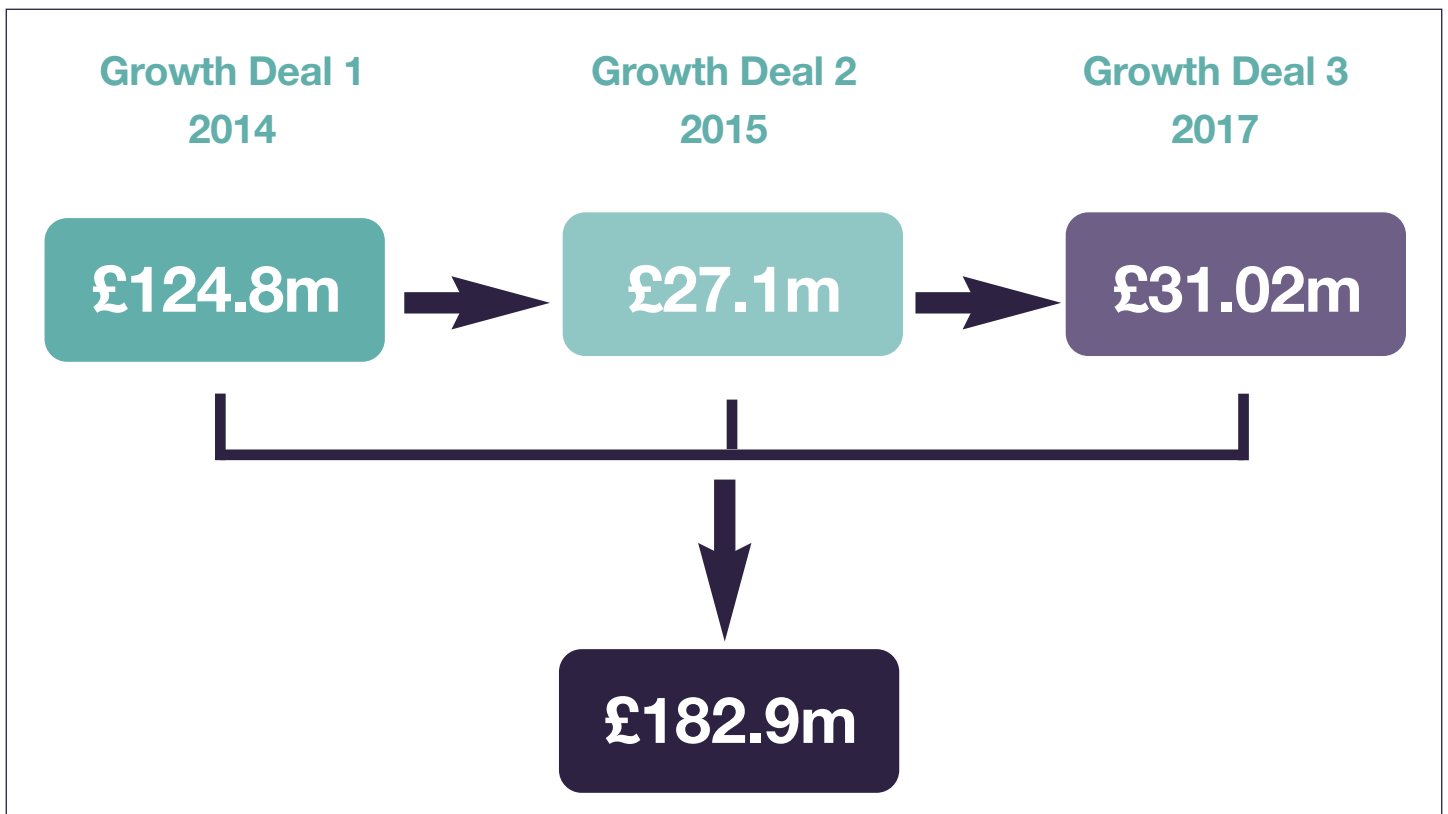
4. Priorities, activities and investment

4.1. Local Growth Fund and other Investment Programmes

The Solent LEP has secured £182.9m through the Solent Growth Deal to help create jobs, support businesses and encourage growth.

The total award will see jobs created, homes built and additional investment attracted to the Solent area.

Funding has been allocated to the Solent LEP through three funding rounds as set out in the diagram below.



Further details on the specific announcements for each of the three funding awards are available on the Solent LEP website: <https://solentlep.org.uk/what-we-do/solent-growth-deal/solent-growth-deal>

In addition to the Growth Deal, the Solent LEP has secured additional funds from the following sources:

Building Foundations for Growth

Established in 2013, the Building Foundations for Growth fund was established by HM Government as a £100 million fund to accelerate development in Enterprise Zones, in recognition of the fact that some Enterprise Zone sites require direct grant support to make them commercially viable for development. Solent LEP secured a total of £7,090,000 for the development of key enabling infrastructure on the Solent Enterprise Zone at Daedalus.

Infrastructure to Support House Building

HM Government granted Solent LEP a total of £7,675,921 in order to contribute to essential public infrastructure at Centenary Quay, including river works, public realm improvements, ecological works and a district heating network. This will support the development of 342 housing units and 500m² of commercial floor space.

Skills Advisory Panel funding

Skills Advisory Panels (SAPs) are a key initiative under HM Government's Industrial Strategy to address mismatches between skills supply and employer demand more effectively. The aim of SAPs is to support new local partnerships

comprising of local employers, skills providers and local government to pool knowledge on skills and labour market needs, and to work together to understand and address key local challenges. HM Government have provided Solent LEP with funding of £75,000 for the purpose of building capacity, growing local capability sustainably and for producing high quality analysis to underpin the work of the SAP.

Careers & Enterprise Company

The Careers & Enterprise Company was established in 2015 to help link schools and colleges to employers, in order to increase employer engagement for young people. To date, Solent LEP has secured grant funding totalling £540,000 and is matching this with £515,000 from its own resources in order to deliver a comprehensive programme of activity, aimed at unlocking the potential of the Solent's young people by strengthening interactions between employers and schools.

Solent Growth Hub

Growth hubs work with local and national, public and private sector partners - such as Chambers of Commerce, The Federation of Small Businesses, universities, Enterprise Zones and banks, co-ordinating local business support and connecting businesses to the right help for their needs. They are locally driven, locally owned and at the heart of HM Government's plan to ensure business support is simpler, more joined up and easier to access. Solent LEP has secured funding of £1.070m and contributed a further £432,566 from its own resources to deliver an ambitious programme of support activities to the Solent business community.



4.1.1. Infrastructure

With three islands, three peninsulas and the Solent waterway, our economy is inextricably influenced by its coastal geography. Overlaid on this is a growing population, the most urbanised area of southern England outside London, and an outstanding natural environmental and heritage assets, resulting in a complex and unique geography.

The Solent also has a range of major opportunity areas that have the potential to drive forward economic growth, including

along the Waterside in the New Forest, Welborne in Fareham, in our two great southern cities - Portsmouth and Southampton, on major brownfield sites around Southampton Airport, and on public land that has either recently been or is planned to be divested of in Gosport and on the Isle of Wight.

In this context, it is recognised that we need to continue to prioritise infrastructure investment to support future economic growth here in the Solent and in 2019/20 we will focus efforts on the following priority activities:

Objective	Activity	Outputs and milestones
Support and accelerate the delivery of housing delivery to build sustainable communities.	Solent LEP has an ambition to make available investment in 2019/20 of up to £3.2m in order to support the commencement of the North Whiteley development.	Commence delivery of 700 homes facilitated by the extension of Bluebell Way by March 2020.
	Continued investment of up to £4.5m in 2019/20 in order to support the ongoing delivery of Phase 4 of the Centenary Quay development.	Delivery of 128 homes facilitated by investment into the key public infrastructure for the scheme.
	Continued investment of up to £2.5m in 2019/20 in order to facilitate delivery of a Full Business Case for the M27 Junction 10 Project, which has been identified by local partners as critical enabling infrastructure for the 6,000 home Welborne Garden Village development.	



Objective	Activity	Outputs and milestones
Strengthen the pipeline of infrastructure projects.	Promote the Solent Prosperity Fund to secure applications for transformational large scale infrastructure projects.	Launch round six of the Solent Prosperity Fund in summer 2019 and further rounds from autumn 2019.
Improve transport and digital connectivity in the Solent.	Utilising capacity funding, commission and publish a feasibility study to better understand the potential for water transportation to strengthen movement in and around the Solent.	Feasibility study to be published by December 2019.
	Work with Portsmouth City Council on the full business case for the Portsmouth City Centre Roads project phase 1.	A Full Business Case for Phase 1 of the Portsmouth City Centre Roads project to be completed by October 2019.
	Working through Transport for South East, contribute to the development of a long-term strategic programme of transport measures across the south east.	Playing an active role in the work of Transport for South East, including input to the Transport Strategy which will be finalised after the 2019/20 year.
	Utilising capacity funding to develop a full fibre strategy to better connect our coastal communities.	Strategy to be published by March 2020.
Support the Solent to be the leading gateway for innovative and sustainable heat and power solutions.	Publish the Solent Energy Strategy and undertake feasibility work to explore new heat and power solutions.	<ul style="list-style-type: none"> ● Strategy published by June 2019. ● Secure investment from the South West Energy hub to develop at least one of ideas identified in the Solent Energy Strategy by March 2020.
Strengthen the evidence base to better understand the specific economic infrastructure opportunities and challenges in our coastal communities.	<ul style="list-style-type: none"> ● Work with Havant Borough Council to develop an Infrastructure Investment Plan. ● Work with the Fawley Waterside Partnership to develop an Infrastructure Investment Plan. 	Infrastructure Investment Plans to be published by December 2019.

4.1.2 Skills

There has been a change in direction of national skills policy and the pace and scale of change in the macro-economic environment has been seismic, with the ever-increasing pace of technology change, the advent of the Fourth Industrial Revolution, and of course, the decision of the UK to leave the European Union. Since the publication in 2014 of the last Solent Skills Strategy a range of influences and drivers of change continue impact on the employment and skills agenda.

More broadly, and as noted above, the decision of the UK to exit the EU will have implications for the Solent labour market

going forward, both in terms of workforce supply and demand. The Solent needs to respond and adapt to remain comparative on a global stage, particularly in relation to our sectoral strengths to ensure that our position of advantage and strength is advanced further.

In addition, patterns of employment are changing, with increasing numbers of the workforce working flexibly, part-time, self-employed, and the prevalence of short term contracts or freelance work in the economy all present new have become more common.

To deliver on this thematic area, the priority activities for the coming year will be:

Objective	Activity	Outputs and milestones
Support and accelerate the delivery of skills and training infrastructure projects.	Continued investment of up to £1.12m in 2019/20 to further the transformation of the internationally renowned Warsash School of Maritime Science and Engineering.	Project to complete by March 2020.
	Invest up to £2.8m in 2019/20 to support the construction of Fareham College's new Civil Engineering Training Centre, based at the Solent Enterprise Zone.	Project to complete by March 2020.
Strengthen links between schools, colleges and business to improve the careers offer in the Solent.	Continue development of the Solent Careers Hub (East) covering Gosport, Fareham, Havant and Portsmouth.	By August 2020 (Academic Year) <ul style="list-style-type: none"> ● 33 schools and colleges engaged with the Hub ● 100% Hub schools and colleges matched to an Enterprise Adviser ● All Hub Schools/Colleges with a careers plan in place
	Continue development of the Solent Careers Hub (West) covering Southampton, Eastleigh, New Forest and the Isle of Wight.	<ul style="list-style-type: none"> ● Agree lead school and lead college by April 2019. ● 45 schools and colleges engaged with the Hub by May 2019. ● Establish by September 2019.
	Continued investment of up to £0.5m in 2019/20 in order to expand the Solent Enterprise Adviser Network.	By August 2020 (Academic Year) Full coverage - 75 mainstream schools and colleges offered access to the network and an EA match.



Objective	Activity	Outputs and milestones
Strengthen the pipeline of skills infrastructure projects.	Promote the Solent Prosperity Fund to secure applications for transformational large scale skills projects.	Launch round six of the Solent Prosperity Fund in summer 2019 and further rounds from autumn 2019.2019 respectively.
Strengthen partnership working and engagement between skills and training providers and industry.	Establish a new Skills Advisory Panel.	Establishment of a Solent Skills Advisory Panel by October 2019.
Develop a clear pathway to securing the skills and talent the Solent requires to raise productivity.	Start work on a new Skills Strategy aligned to the Local Industrial Strategy.	Commence development of a new skills strategy for the Solent that aligns with the Solent Local Industrial Strategy by the end of March 2020.

Mayfields School pupils visit Southampton Docks



4.1.3. Innovation

We have major innovation assets here in the Solent, with three major Universities, national research assets such as the National Oceanography Centre and the Cancer Immunology Centre, and globally renowned training facilities such as the Warsash School of Maritime Science and Engineering.

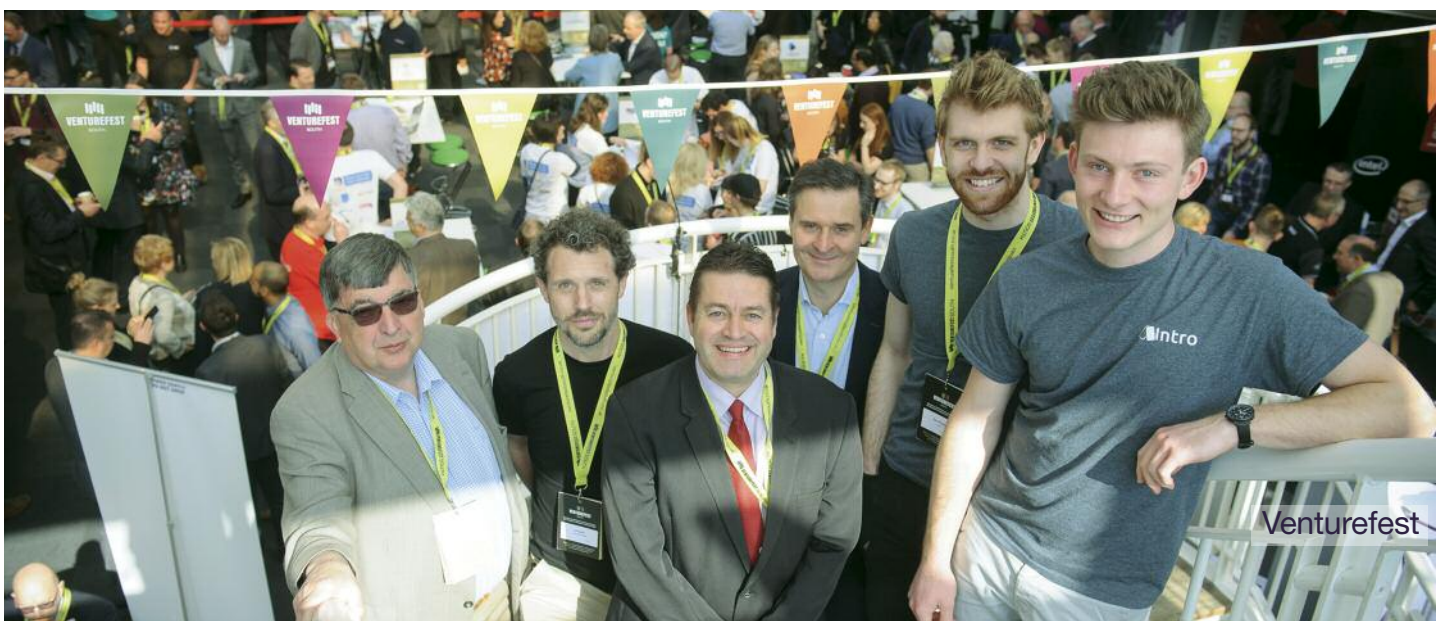
Together the three Solent Area Universities directly employ around 9,850 full time equivalent staff, have a combined full-time student population of around 56,100, a combined

turnover of more than £0.9 billion. They generate £4.2 billion GVA and support around 52,300 jobs across the UK, including £2.1 billion GVA and around 33,000 jobs in the Solent LEP area. Perhaps even more importantly, the Universities are a key source of innovation and provide a vital anchor for knowledge intensive activity and employment in the region.

Our industrial base also provides the business zeal to commercialise ideas and within the innovation ecosystem.

Our priorities for the coming year for Innovation will be:

Objective	Activity	Outputs and milestones
Support and accelerate the delivery of innovation infrastructure projects.	Continued investment of up to £3.3m in 2019/20 in the development of the Innovation and Collaboration Hub at QinetiQ's National Maritime Systems Centre in Portsmouth.	Facility to open by June 2020.
Strengthen the pipeline of infrastructure projects.	Promote the Solent Prosperity Fund to secure applications for transformational large scale innovation projects.	Launch round six of the Solent Prosperity Fund in summer 2019 and further rounds from autumn 2019.
	Jointly develop a full business case with the Isle of Wight Council for a new £1.75m innovation centre at Northwood to create 250 new jobs through state-of-the-art space for start-ups and existing businesses.	Full Business Case completed by October 2019
Support the commercialisation of new ideas in the Solent.	Explore opportunities for commercialising new ideas generated in the Solent through the LEP-funded Zero to One programme, run by the University of Southampton's Web Science Institute.	Commit funding to a minimum of 12 projects by March 2020, leading to the creation of four new businesses and 40 new jobs by the end of March 2021.
Actively support the convening and promotion of innovation in the Solent.	Continue to support and sponsor Venturefest, working with organisers to deliver a showcase event for the region pairing innovative entrepreneurs with investors.	Continue role as a founding partner of Venturefest, with next event to take place by March 2020.



4.1.4 Business Support

We aspire to the Solent being the best place to start and grow a business, and to be a global draw for pioneers and innovators. We will drive productivity in businesses of all sizes by increasing collaboration, building skills and ensuring everyone has the opportunity of good work and high-paying jobs. We will create a business environment equipped for the challenges and opportunities of new technologies and ways of doing business.

The Solent LEP Growth Hub supports all businesses throughout the Solent, offering independent advice and signposting to businesses. The Solent LEP Growth Hub is a free business support service operating a concierge service that can equip businesses with the tools and techniques to grow.

Our priorities for the coming year for Business Support will be:

Objective	Activity	Outputs and milestones
Continue to support start-ups and established businesses to grow.	Promote the SME focused Solent Prosperity Fund to secure applications for start-up and SME high growth businesses	Launch next round of the Solent Prosperity Fund in summer 2019 and further rounds from autumn 2019.
	Strengthen support for rural SMEs, including continued successful delivery of the Isle of Wight Rural Fund in partnership with Natural Enterprise.	Invest in a minimum of 10 businesses and create a minimum of 28 new jobs by March 2020.
	We will explore opportunities to expand the current Isle of Wight Rural SME fund to include the New Forest rural business community.	Options appraisal to be completed by November 2019.
	Continued investment of up to £300,000 in 2019/20 to enable the Solent Growth Hub to provide a range of support services to Solent Businesses.	<ul style="list-style-type: none"> ● Provide assistance to 510 businesses by March 2020. ● Publish events programme for SMEs to include a minimum of 12 master classes and business clinics across the Solent by June 2019. ● Continue delivery of a programme of support for 36 high-growth potential businesses by December 2019.
Support Solent businesses to identify opportunities post EU Exit.	Create an export working group to encourage internationalisation and inward investment.	<ul style="list-style-type: none"> ● Establish an export working group by October 2019. ● Brexit toolkit published by April 2019.

4.1.5 Strategic sectors

The Solent has major sector strengths that differentiate it from other parts of the UK economy and mean that the Solent can play a key role in raising UK productivity and compete on a global stage. The marine and maritime sector, anchored around our two ports, is the Solent's most obvious strength, and most significant cluster, contributing around 20% to GVA, and employment of over 120,000 people.

But the economy is diverse. And Solent LEP is working to develop strategic investment approaches to other sectors including visitor economy and creative and cultural sectors.

The Solent has a strong visitor offer, both for short and longer stays. There are key opportunities linked to the New Forest National Park, the Isle of Wight, our maritime heritage, cultural

offer and the cruise industry. The visitor offer is intrinsically linked to promotion of the Solent and how it is perceived as a place. In addition, there is a recognition that the Solent is home to a number of world-class natural assets which are distinctive and, by their very nature, support the area's unique position as a gateway hub and visitor destination. This is an important cross-cutting theme that is reflected in our investment in the other priority areas of infrastructure, innovation, skills and business support.

It is recognised that the sectors that will shape our lives in the years ahead have not yet been created; we need to provide the conditions to enable future technologies and entrepreneurial endeavours here in the Solent.

Our priority activities for the coming year for Strategic Sectors will be:

Objective	Activity	Outputs and milestones
Strengthen the evidence base of the contribution of the Solent marine and maritime sector.	Work with Maritime UK to update our maritime economic footprint and use this and the existing evidence base to promote activity that strengthens our global position.	Delivery of a new report on the economic impact of the Solent maritime sector to be published by October 2019.
Lead regional Maritime UK cluster activity.	Solent will chair the Maritime UK Regional Clusters on a national basis.	First meeting to be held in June 2019.
Establish a new entity to better promote marine and maritime sector under the banner Maritime UK Solent.	Work with local businesses, Local Authorities, academia and Maritime UK to develop a membership-based entity called Maritime UK Solent.	Establish the new Maritime UK Solent entity by September 2019.
Promote the Solent's marine and maritime assets at both a national and international level.	Through membership of Maritime UK Council promote the area on a national and international scale.	<ul style="list-style-type: none"> ● Attend London International Shipping Week in September 2019. ● Attend Southampton Boat Show in September 2019. ● Host the inaugural Maritime UK Awards as part of the Southampton Boat Show in September 2019. ● Promote Solent's maritime assets internationally through US and UK Global Trade Forum during autumn 2019.
Develop a clear pathway to grow the Solent visitor economy.	Work with partners to develop and deliver a new strategy to promote our visitor economy at a national and international level, including our exceptional environmental, heritage and cultural assets.	Development of a visitor economy strategy to be published in March 2020.
Better understand the contribution of the creative and cultural sector to the Solent economy.	Produce a report to evidence the economic impact of the creative and cultural sector in the Solent.	Report published as part of LIS activity during autumn 2019.

5. Strategic Activity

5.1 Local Industrial Strategy

Under the government's national industrial strategy, LEPs have been set a mission to deliver local industrial strategies. These are intended to promote productivity at the local level through a focus on the foundations of growth: Ideas, People, Infrastructure, Business Environment and Places.

The Solent Local Industrial Strategy is a major opportunity to put our region on the path to realise its potential as a world-renowned economic cluster by 2050. We aim to establish the Solent as a confident, forward-looking, pioneering and internationally-facing economy that brings forward clean growth through a coastal renaissance and strengthens what we are good at, whilst strengthening our natural capital.

Objective	Activity	Outputs and milestones
Develop and publish a compelling, evidence-based, and ambitious Local Industrial Strategy for the Solent	Launch local industrial strategy.	Local industrial strategy launched at LEP Annual Conference in March 2019 and LEP AGM in April 2019.
	Undertake extensive consultation exercise with a broad range of partners to identify local area strengths, challenges and future opportunities.	Seven workshops to be delivered during May 2019.
	Publish progress update on Local Industrial Strategy.	Progress update to be published by June 2019.
	Establish a Prosperity Review Panel to review evidence base.	Panel to complete review and gap analysis by July 2019.
	Agree a final Local Industrial Strategy with HM Government.	Ambition for final Local Industrial Strategy to be agreed by December 2019.

5.2 Corporate Priorities

The Solent LEP is registered as a company limited by guarantee and was incorporated on 18 March 2011.

Details on the governance arrangements for the Company are set out in the Company's Articles of Association, which are **available here**.

All LEPs are required to work within the National Local Growth Assurance Framework. This sets out HM Government's guidance for individual LEPs to develop their own Local Assurance Framework. This section describes the Corporate Priorities for the LEP in the 2019/20 year.

5.2.1 Implementation of the Local Enterprise Partnership Review

As noted in section 1, the Strengthened Local Enterprise Partnerships publication set out Government's expectations of the roles and responsibilities of LEPs. This included strengthened leadership and capability, improved accountability and management of risk, and clarity on geography. The publication also provided clarity on the activities that Government expect LEPs to focus on.

These are:

- Strategy: Developing an evidence-based Local Industrial Strategy that identifies local strengths and challenges, future opportunities and the action needed to boost productivity, earning power and competitiveness across their area.

- Allocation of funds: Identifying and developing investment opportunities; prioritising the award of local growth funding; and monitoring and evaluating the impacts of its activities to improve productivity across the local economy.
- Co-ordination: Using their convening power, for example to co-ordinate responses to economic shocks; and bringing together partners from the private, public and third sectors.
- Advocacy: Collaborating with a wide-range of local partners to act as an informed and independent voice for their area.

We have already progressed a range of the requirements of Strengthened Local Enterprise Partnership, including establishing a new, coastally-aligned economic geography, as set out in section 2 of this document.

In delivering on the requirements of the Strengthened Local Enterprise Partnership publication in 2019/20, we will:

Objective	Activity	Outputs and milestones
Support the transition to the new Solent LEP geography.	Updating the Solent LEP company's Articles of Association and membership.	Update of Articles of Association and membership by April 2019.
Implement the updated Assurance Framework and organisational structure.	Establish the Solent Business and Higher Education Forum.	By December 2019.
	Establish the Solent Skills Advisory Panel.	By October 2019.
	Re-constitute the Solent Growth Forum to increase Overview and Scrutiny function.	By October 2019.
	Review LEP Board composition in line with National Assurance requirements, including bringing forward the Deputy Chairman and Diversity Champion roles.	By May 2019.
	Support the development of a more diverse LEP Board and Panels.	Equality and Diversity Strategy to be published by June 2019.

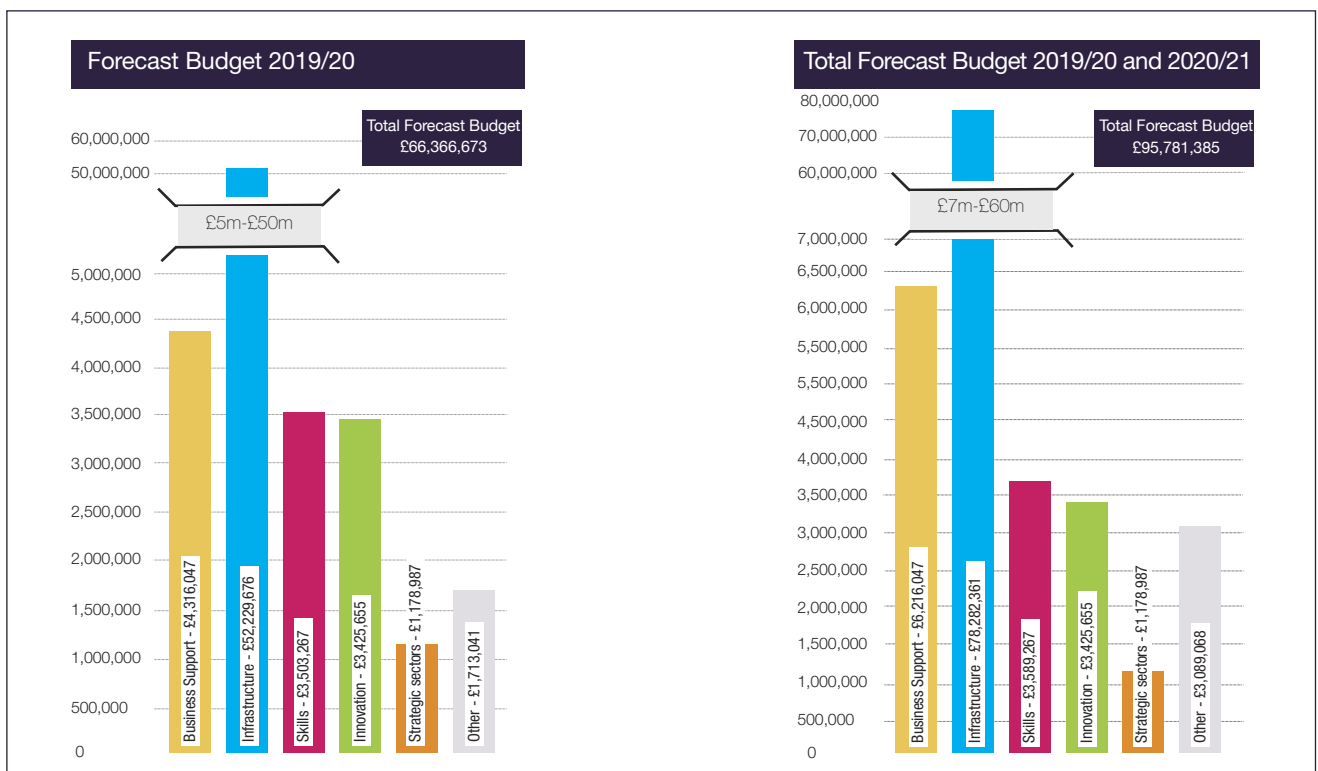
5.3 Stakeholder Engagement, Convening Power and Advocacy

As noted above, one of the four areas of focus for LEPs is in relation to using their convening power, for example to co-ordinate responses to economic shocks; and bringing together partners from the private, public (including education) and third sectors. This is a key area of our activity and will be central to the development of the Solent Local Industrial Strategy. In 2019/20 we will:

Objective	Activity	Outputs and milestones
Strengthen LEP Member engagement	Convene an Annual General Meeting for all Solent LEP Members.	By April 2019.
	Establish the new governance structure.	New structure in place by April 2019.
	Broadening the Membership of the Solent Leaders Forum to neighbouring Local Authority areas.	Membership offered by June 2019.
	Establishing a new associate membership for neighbouring LEPs and local authorities.	Associate membership established by June 2019.
Strengthen stakeholder engagement	Establish a Stakeholder Engagement Plan.	Plan in place by July 2019.
	Renew the Solent LEP website, incorporating the Solent Growth Hub and the Solent Enterprise Adviser activity.	Renewed website expected to be launched by March 2020.
Broaden use of convening powers on a local, regional and national basis	Strengthen cross-LEP working via the South Western LEPs Energy Hub and Southern LEPs grouping.	Attendance at quarterly meetings throughout 2019/20.
	Working through Transport for South East, contribute to the development of a long-term strategic programme of transport measures across the south east.	<ul style="list-style-type: none"> ● Playing an active role in the work of Transport for South East, including input to the Transport Strategy which will be finalised after the 2019/20 year. ● Provide a strategic response to the draft strategy by December 2019 ● Support local partners in their initial applications to TfSE for transport schemes in May 2019.
	Continue to engage with the LEP Network	Attend meetings and play an active role in LEP Network sub-panels such as the Local Industrial Strategy Group (meeting May 2019).
	Work with Local Authorities to support Solent Leaders Forum, PUSH and Solent Transport.	<ul style="list-style-type: none"> ● Attend Solent Leaders Forum on a quarterly basis, next meeting June 2019. ● Attend PUSH and Solent Transport Joint Committees on bi-monthly and quarterly bases respectively.
	Continue to develop engagements with business representative organisations such as New Forest Business Partnership, Federation of Small Businesses and the Chambers of Commerce	Attend meetings of the New Forest Business Partnership on a bi-monthly basis and support the work of their implementation panel throughout 2019/20.
	Continue to engage with Maritime UK as a member of the National Maritime UK Council.	<ul style="list-style-type: none"> ● Play an active role in the work of Maritime UK, including input to national maritime related policy. ● Delivery of inaugural Maritime UK Awards in the Solent by September 2019.

6. Funding, Finance and Performance

6.1. Financial forecasts to 2020 and 2021

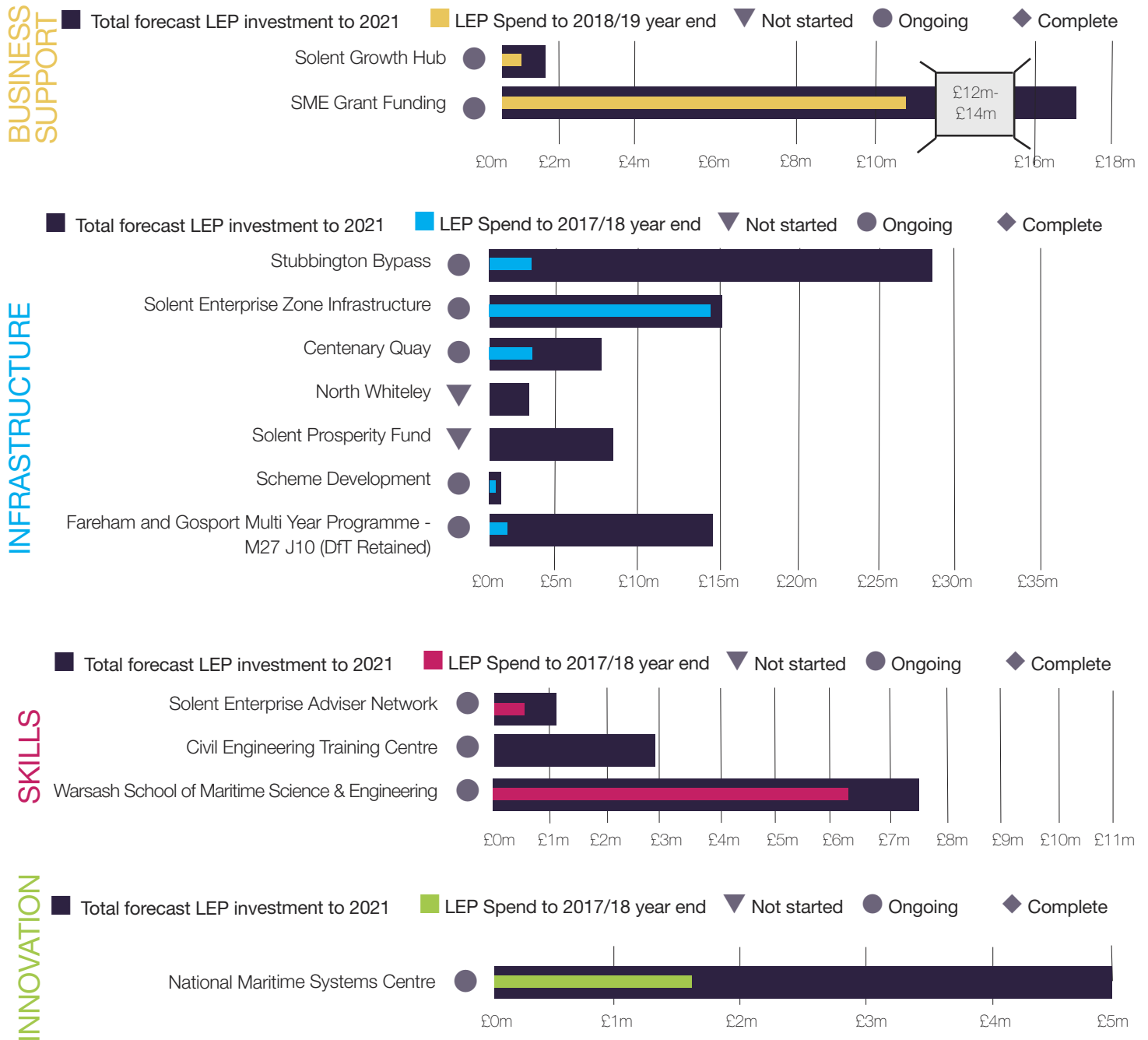


Sources of funding

Source of Funding – £	Budget 2019/20	Budget 2020/21	Total Forecast Budget 2019/20 and 2020/21
Other Government Funding Programmes	£417,829	£410,000	£827,829
Solent Growth Deal	£56,796,299	£27,702,686	£84,498,985
Solent Growing Places Fund	£6,564,468	£555,473	£7,119,941
Central Government Funding	£1,419,933	£579,233	£1,999,166
Other	£260,002	£167,320	£427,322
Local Government Funding	£0	£0	£0
European Funding	£908,142	£0	£908,142
Totals	£66,366,673	£29,414,712	£95,781,385

Figures from LEP Finance Report Appendix B - Board May 2019 Meeting

6.2. Solent LEP – 2019/20 Project Dashboard



Data taken from LEP Board report 10 May 19 - Appendix B (subject to individual cell comments)

Summary Outputs Table

Output	2019 -2020 Forecast	Current forecast for 2020-2021	Total Forecast
Housing	2,080	2,330	4,410
Skills - new learners	4,478	4,864	9,342
Skills - new floorspace	1,008 m ²	3,200 m ²	4,208 m ²
Jobs	2,264	1,468	3,732
Businesses supported	510	510	1,020
LEP Investment	£66,366,673	£29,414,712	£95,781,385



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